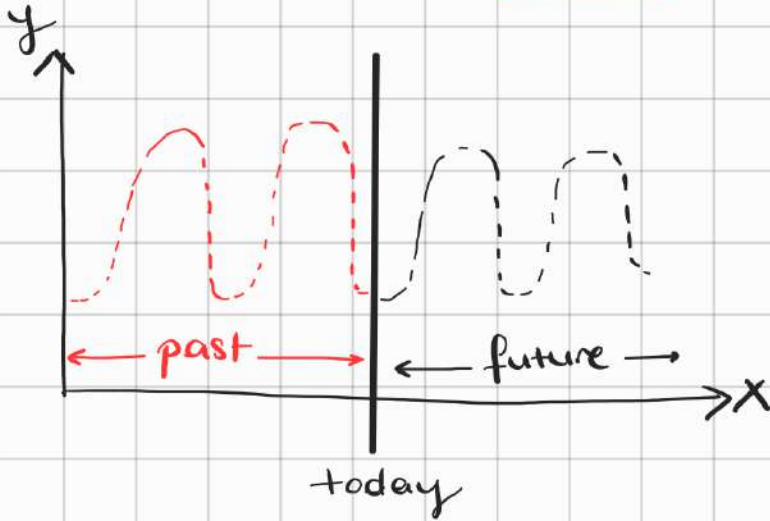


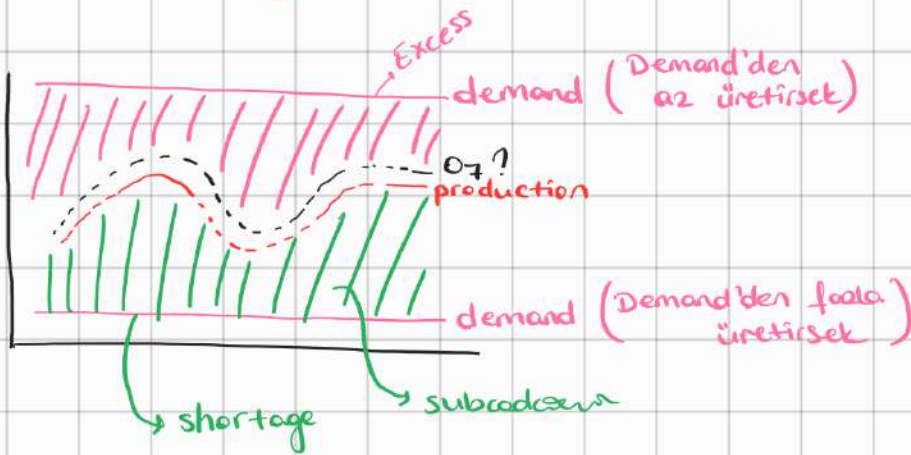
IE 222

Forecasting

Amacı minimize total error!



Ass Planning

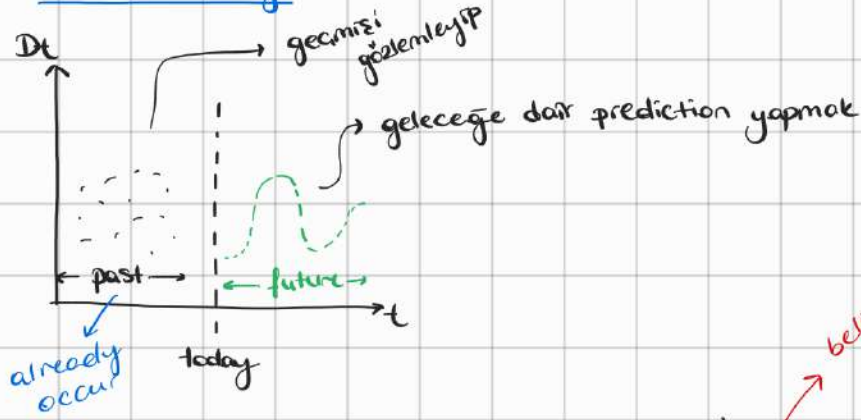


Inventory Management

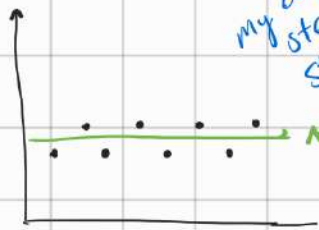


Forecasting

* understanding past.



Stationary Model



my observation on stationary position.

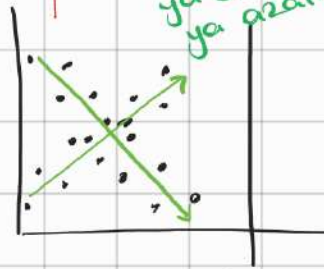
Moving average (MA)

Exponential Smoothing (ES)



Seasonal ve Trend'in karışımı

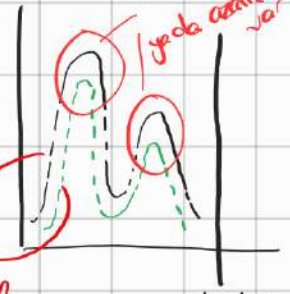
Trend Model



today
Regression
Holt's Method

belirgin artış azalışlar var (Line halinde)

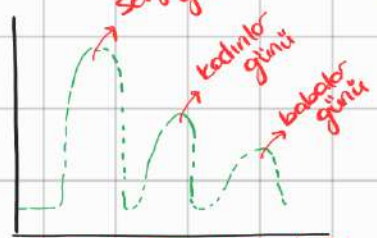
Seasonal Model



farklı yıllarda belirli artış azalışlar olmuş.

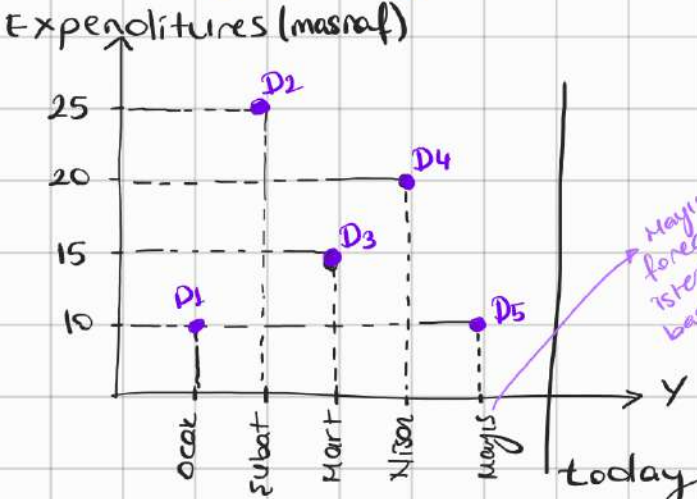
today
Seasonal Decomposition
Winter's Methods

Seasonal



Çiçek production

① Moving Average (N = num. of observations)
 → 6. periyot için prediction yapıcaksın ilk 5 periyodun average'ini almak demek! } MA(5) diye sorar ki 5 tane veri kullanırlı.
 starting with previous observation



$$F_t = \frac{D_{t-1} + D_{t-2} + \dots}{N}$$

Mayıs için forecasting istese Nisan'ı başlangıç alıp geriye değeri giriyoruz * MA(3) ⇒ 3 observation kullanarak forecasting yap demek.

$$\frac{a + b + c}{3}$$

(N=2) → $F_6 = \frac{10 + 20}{2} = 15$ → $\frac{D_5 + D_4}{2}$

(N=3) → $F_6 = \frac{10 + 20 + 15}{3} = 15$ → $\frac{D_5 + D_4 + D_3}{3}$

(N=4) → $F_6 = \frac{10 + 20 + 15 + 25}{4} = 17.5$ → ...

4 data kullanarak forecasting yap demek!

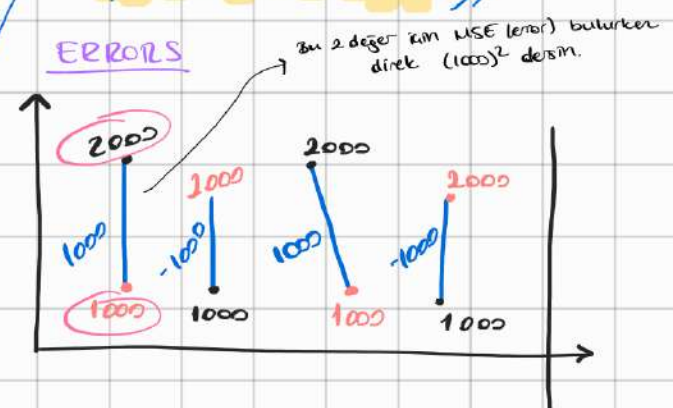
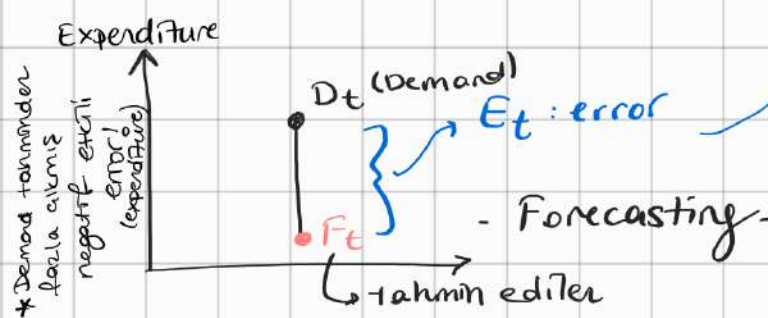
son 4 datayı kullanarak 6.'yı tahmin ettik!

Sonları geriye geliyorsun toplarken

Obj Funcion
 $Min Z = \sum \text{total Error}$

hangisi N değeri için optimal olduğuna göre seçeriz. min error'nu verene göre seçeriz.

$$\bar{E}_t = F_t - D_t$$

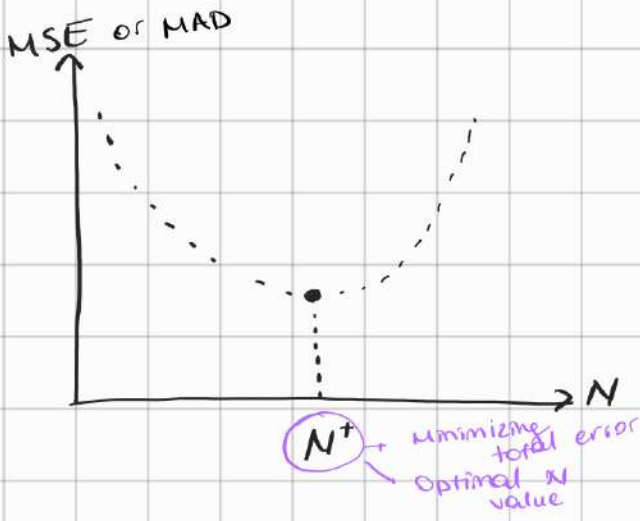


MSE = $\frac{(1000)^2 + (-1000)^2 + \dots}{4}$ → F-D arası errorların toplam average'i oldu!

MAD = $\frac{|1000| + |-1000| + \dots}{4}$

MAPE = $\frac{|1000|}{2000} + \frac{|-1000|}{1000} + \dots$ Demand

- MSE (mean square error)
- MAD (mean absolute error)
- MAPE (mean absolute percentage error)



* α ya da N arttıkça error artıyor!



Son 3 aya bakarak mı
son 5 aya bakarak mı

tahmin yapmak?

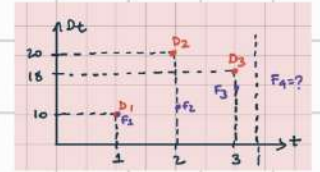
↳ son 3 aya bakmak ✓
(error miktarı daha düşük oluyor)

② Exponential Smoothing (ES(α))

* kaçınıcı periyot için forecast istiyorsa

$$0 \leq \alpha \leq 1$$

$$F_t = \underbrace{D_{t-1}}_{\text{previous demand}} \cdot \alpha + \underbrace{F_{t-1}}_{\text{previous forecast}} \cdot (1-\alpha)$$



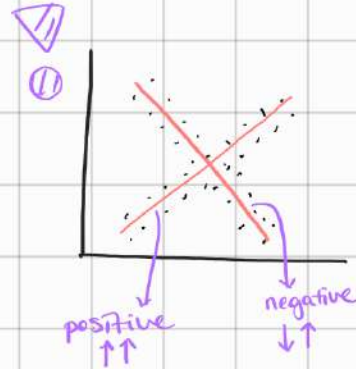
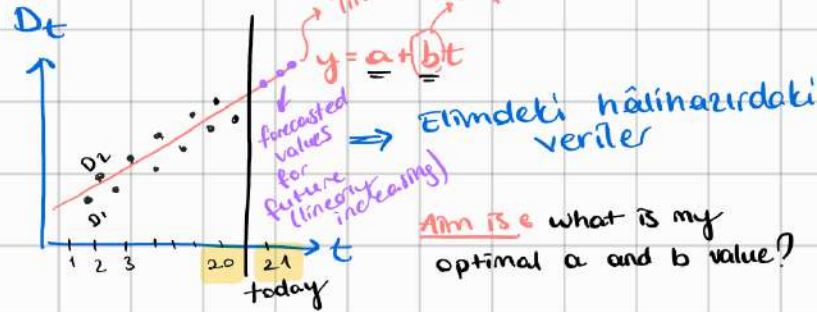
$$F_4 = D_3 \cdot \alpha + F_3 \cdot (1-\alpha)$$

$$F_3 = D_2 \cdot \alpha + F_2 \cdot (1-\alpha)$$

$$10 = F_2 = \frac{D_1}{10} \cdot \alpha + F_1 \cdot (1-\alpha)$$

$F_1 = D_1$ dir her zaman!

① Regression



$-1 \leq r \leq 1$

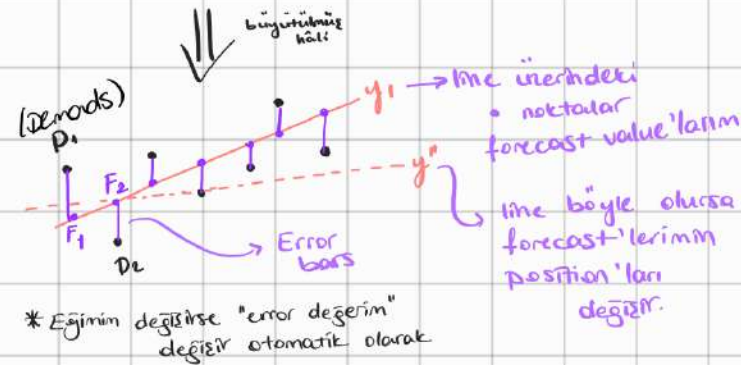
negative

positive

$$0 < r^2 \leq 1$$

* burdayken artış veya azalış hafif olur. (weak pred.)

* burda artış azalış daha şiddetli ve olur. (strong)

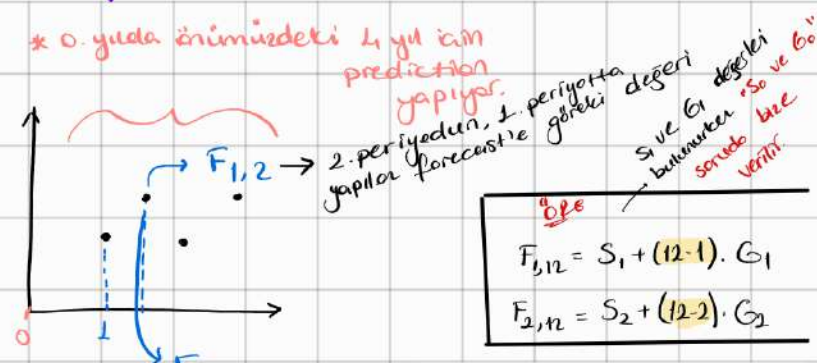
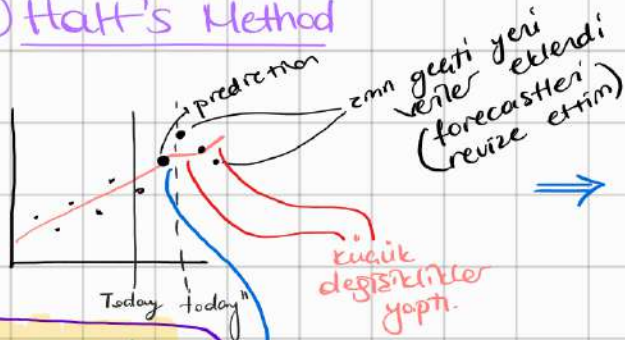


⚠ a, b ve r benim için önemli.

* Moving average'da MA(7) hesaplamak için 8. periyottan başlar ve en son 7 periyodu alırız.

mixture of regression and Exponential Smoothing

② Holt's Method



$$F_{1,2} = S_1 + (12-1) \cdot G_1$$

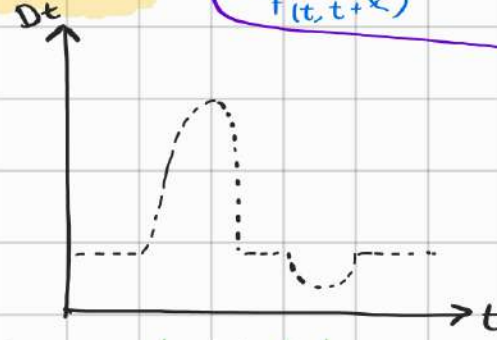
$$F_{2,2} = S_2 + (12-2) \cdot G_2$$

$$S_t = \alpha D_t + (1-\alpha)(S_{t-1} + G_{t-1})$$

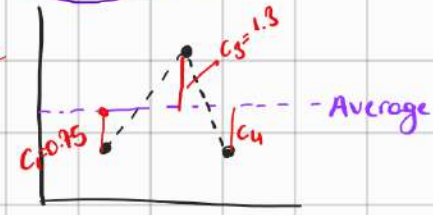
$$G_t = \beta(S_t - S_{t-1}) + (1-\beta)G_{t-1}$$

$$F_{t+\tau} = S_t + \tau G_t$$

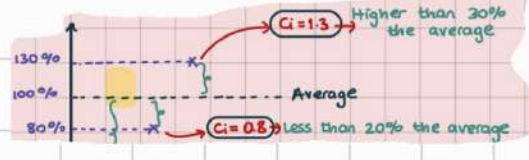
* Seasonal



$C_i =$ Seasonal factors
 $C = 1 \rightarrow$ on average
 $C < 1 \rightarrow$ Lower than average
 $C > 1 \rightarrow$ higher "



* Seasonal Model

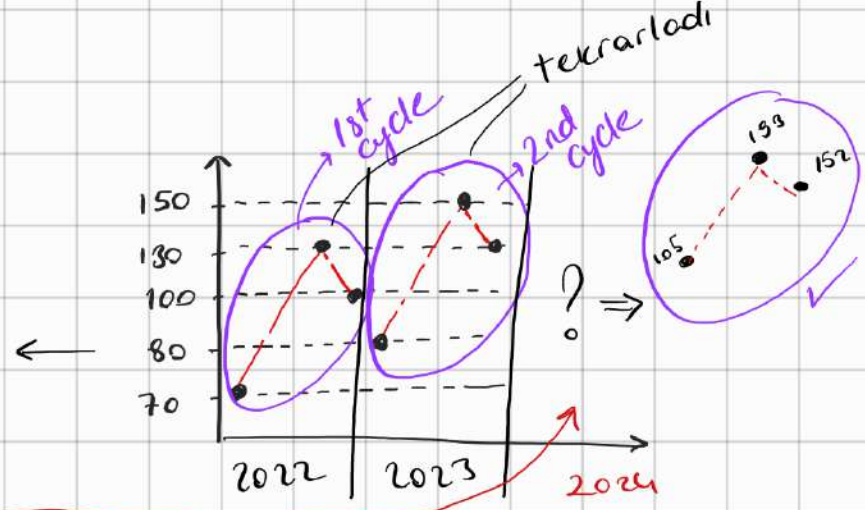


$C \rightarrow$ Average'a olan uzaklık

* ① Cycle length : how many data sets my system repeating itself

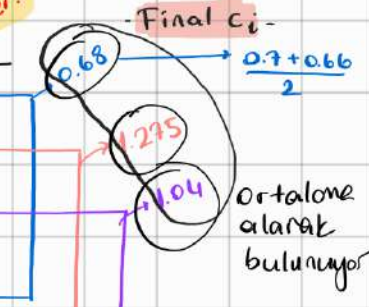
② Seasonal Factors (C_i)

\Rightarrow Multiplicative



\Rightarrow Additive

Dt	Aver.	C_t
70	100	0.7
130	100	1.3
100	100	1.0
80	120	0.66
150	120	1.25
130	120	1.08
~105	150	0.68
~193	150	1.27
~152	150	1.04



C_t	Final (ortalama)
-30	-35
+30	+30
0	0
-40	+5
+30	+5
+10	+5

115	$\rightarrow 150 - 35$
130	$\rightarrow 150 + 30$
155	$\rightarrow 150 + 5$

Forecasted demand = Average + C_{final}

Forecast = Demand

2025 olsaydı bunun aynısını yazıyorduk!

Halt's Method Expe

Demands

- 4200
- 4300
- 4000

$$S_t = a \cdot D_t + (1-a)(S_{t-1} + G_{t-1})$$

$$G_t = \beta \cdot (S_t - S_{t-1}) + (1-\beta) \cdot G_{t-1}$$

$$F_{t, t+T} = S_t + \gamma \cdot G_t$$

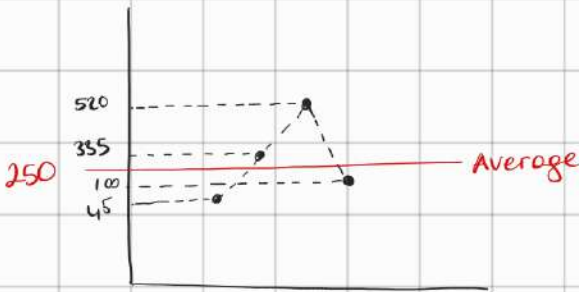
$$S_1 = 0.05 \times 4200 + 0.95 \times (3920 + 180)$$

$$S_2 = 0.05 \times 4000 + 0.95 (\quad + G_1)$$

$$F_{4,8} = S_4 + \gamma \cdot G_4$$

$$T = 8 - 4 = 4$$

ÖR 5 Dirty Method (Sp.12)



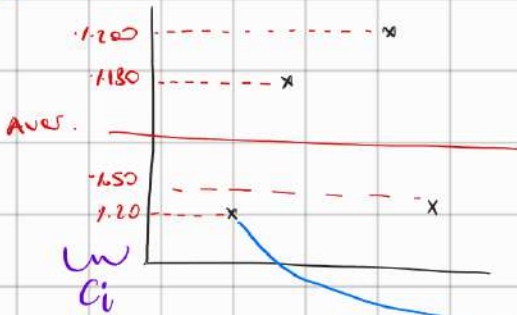
*	1/100	250	80
	?	45	
<hr/>			
	1/18		

*	1/100	250	
	?	520	
<hr/>			

*	1/100	250	
	?	335	
<hr/>			
	1/34		

*	1/100	250	
	?	100	
<hr/>			
	1/40		

ÖR 6 (Sp 17-18)



$\frac{2600}{4} = 650$
 4
 ↓
 quarterlere
 gactigim
 icin
 ↓
 yillik aver
 buldum.

Actual value:

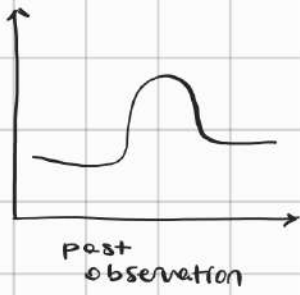
$$650 \times 0.2 = 130$$

→ Ci degeriyle carpti

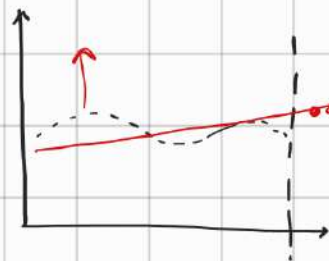
* Additive → daha küçük ve az datam varsa elimde.

* Multiplicative → daha büyük ve fazla verim varsa elimde

② Seasonal Decomposition

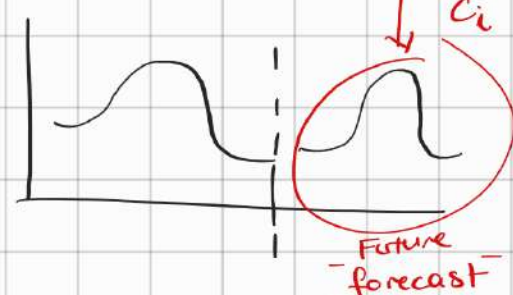
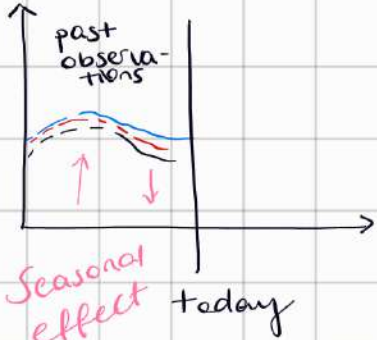


+ find C_i



regression line'dan yordım aldık

*



18/03/2024 (5.hafta)

ÖR

- Dirty Example -

1st cycle

2nd cycle

last 6 months data

Period	Demand
1	100
2	150
3	500
4	150
5	200
6	800

Average
$\frac{100 + 150 + 500}{3} = 250$
$\frac{150 + 200 + 800}{3} = 350$

C_i
$100/250 = 0.4$
$150/250 = 0.6$
$500/250 = 2$
$150/350 = 0.42$
$200/350 = 0.56$
$800/350 = 2.24$

Sarıya additive ile yaklaşırsam? Additive'le bulduğum C_i değerlerim

- 1-identify cycle length = 3
- 2-Seasonal factors? → + C_i 'leri bul

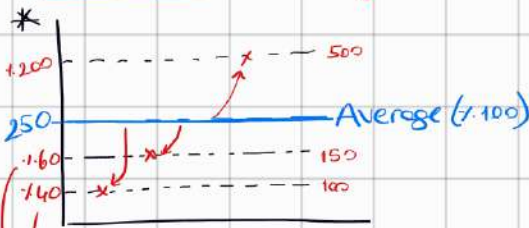
Final C_i
$0.41 \left(\frac{0.4 + 0.42}{2} \right)$
$0.58 \left(\frac{0.6 + 0.56}{2} \right)$
$2.12 \left(\frac{2 + 2.24}{2} \right)$

Average'dol 250 br üstte
Average'dol 100 br altta
birim olarak

uzun vadede demand'lerimin position'ları böyle olur!

Additive'le bulduğunda da final C_i 'ye geçiş aynı yolla "average" ile.

C_i açıklaması: (1st cycle için)



C_i değerleri

*

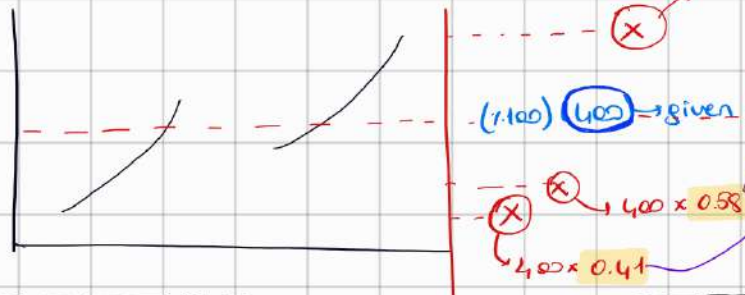


2 cycle var 3 data'da bir tekrar ediyor.

→ Cycle length = 3

Final C_i 'leri kullanarak forecast yapacağız

period 7, 8, ... için arıyoruz.



Multiplicative ya da additive kullanabiliriz.
 * Dirty Method'da bu average metrin değeri hazır veriliyor.
 * Ayrıca bu soruda Multiplicative approach ile yaklaştık soruya.

- Seasonal Decomposition Exp -

1. adımda başladım. çünkü örneğinde mm. 3 step olmalı.

Period	Demand
1	100
2	150
3	500
4	150
5	200
6	800

MA(3)
(Average'ların)

Cycle length "3" oldu için

$$\begin{aligned} &= \frac{500 + 150 + 100}{3} = 250 \\ &= \frac{150 + 500 + 150}{3} = 268 \\ &= \frac{200 + 150 + 500}{3} = 283 \\ &= \frac{800 + 200 + 150}{3} = 350 \end{aligned}$$

CMA(3)

250 (2)
268 (3)
283 (4)
350 (5)

Demand CMA

C_i

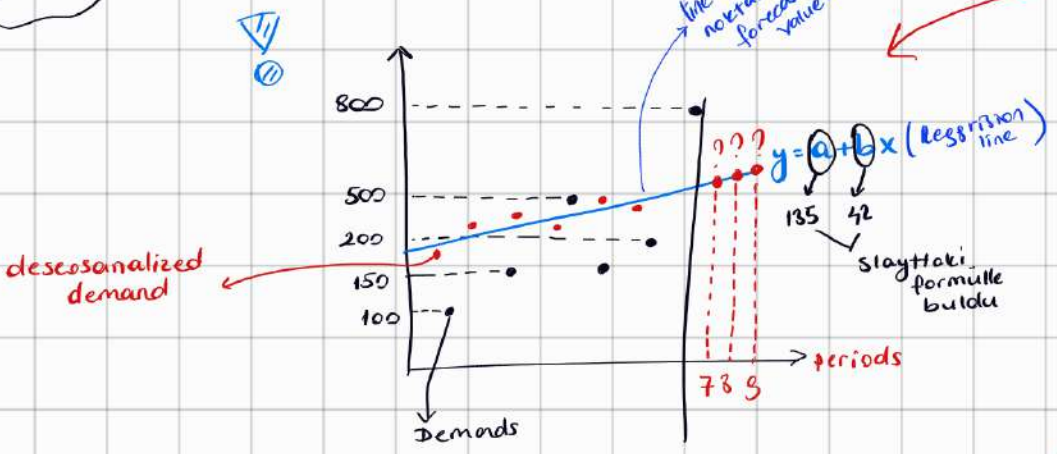
Final C_i

* İstisi de kendi cycle'larında 2. periyotlarında 2. o yüzden her jebrimiz seçip yapmak (kendi kalemle)

* Bu adım için hata 3 geri gidebilirim

Bu adımda ben seasonal olan şifresini düz hale getirdim

Deseasonalized Demand



$$\begin{aligned} 100 / 0.57 &= 175 \\ 150 / 0.605 &= 247 \\ 500 / 1.900 &= 263 \\ 150 / 0.57 &= 264 \\ 200 / 0.605 &= 330 \\ 800 / 2.90 &= 430 \end{aligned}$$

red points

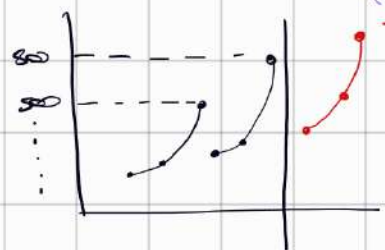
$$\begin{aligned} 7. &\rightarrow 135 + 42(7) = 429 \\ 8. &\rightarrow 135 + 42(8) = 471 \\ 9. &\rightarrow 135 + 42(9) = 513 \end{aligned}$$

Predictions

(by using the regression model)

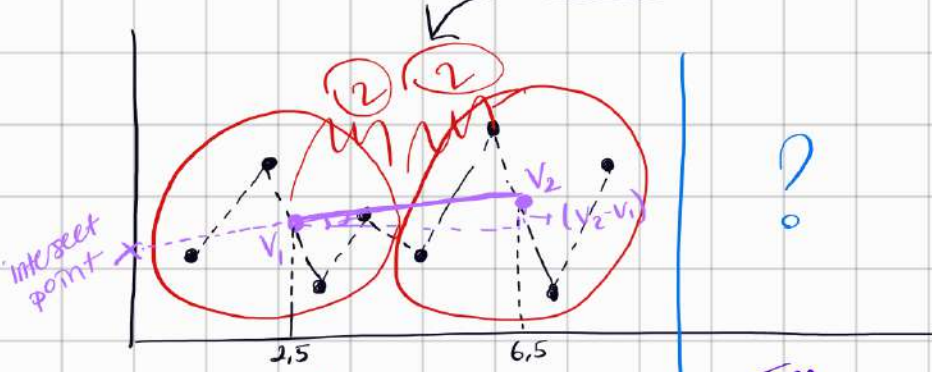
Update Forecast (Seasonality)

$$\begin{aligned} 429 \times 0.57 &= 245 \\ 471 \times 0.605 &= 285 \\ 513 \times 1.9 &= 975 \end{aligned}$$



- Winter's Method Exp -

Period	Obs. Demand	Period	Obs. Demand
1st Q ('01)	72	1st Q ('02)	83
2nd Q ('01)	107	2nd Q ('02)	121
3rd Q ('01)	55	3rd Q ('02)	63
4th Q ('01)	88	4th Q ('02)	100



$$V_1 = (D_{-2N+1} + D_{-2N+2} + \dots + D_{-N}) / N$$

$$V_2 = (D_{-N+1} + D_{-N+2} + \dots + D_0) / N$$

Bildiğimiz ortalamaya

$$V_1 = 1/4 \times (72 + 107 + 55 + 88) = 80.5$$

$$V_2 = 1/4 \times (83 + 121 + 63 + 100) = 91.75$$

cycle length = 4

$$a = G_0 = \frac{V_2 - V_1}{N(6.5 - 2.5)(2+2)}$$

Ci

V_i = Average values of cycles

V_2 = 2. cycle'in average'i

$b = S_0 =$ Denklemde "x" yerine "0" koyup bulduk
intersect point

G_0 S_0

hangi cycle'da olur ise average'i number of the data in cycle

$$F_t = \frac{D_t}{\left[V_i - \left(\left(\frac{n+1}{2} \right) - j \right) \times G_0 \right]}$$

Demand	Ci
72	C_1
107	C_2
55	C_3
88	C_4
83	C_5

$$C_1 \rightarrow C_1 = \frac{72}{\left[80.5 - \left(\frac{5}{2} - 1 \right) \times 2.80 \right]} = 0.944$$

$$C_3 \rightarrow C_3 = \frac{55}{\left[80.5 - \left(\frac{5}{2} - 3 \right) \times 2.80 \right]}$$

$$C_5 \rightarrow C_5 = \frac{83}{\left[91.75 - \left(\frac{5}{2} - 1 \right) \times 2.80 \right]} = 0.948$$

$$\text{Final } C_i = \frac{0.944 + 0.948}{2} = 0.946$$

C_i değerini bulmak istediğimiz noktanın cycle'da kaçınca lokasyonda (kaçınca data)

Son part: Making a Forecast

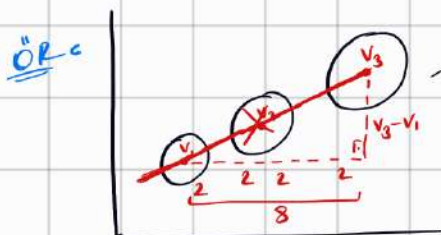
Winter's Method'la forecast hesaplama

$$F_{t,t+\tau} = S_t + \tau G_t \quad c_{t+\tau-n}$$

$$F_{0,1stQ} = S_0 + 1 * G_0 \quad c_{1stQ} = 95.97 + 1 * 2.813 * 0.944 = 93.25 \rightarrow (94)$$

$$F_{0,2ndQ} = 95.97 + 2 * 2.813 * 1.343 = 136.44$$

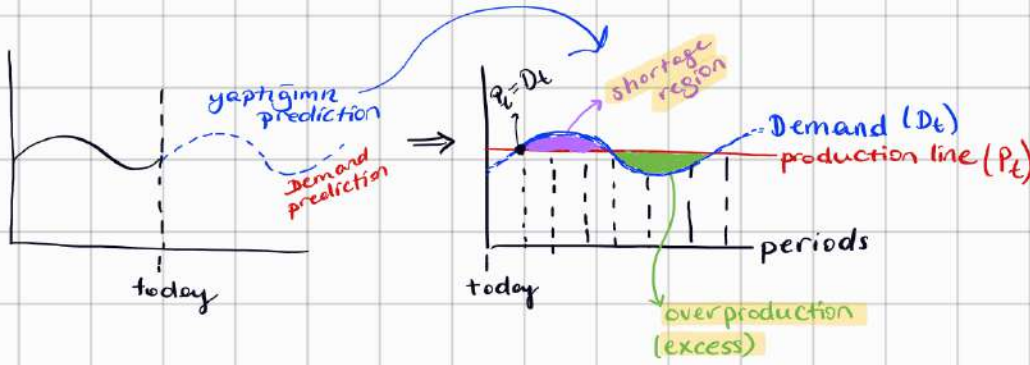
final C_i değeri



$$G_0 = \frac{V_3 - V_1}{8}$$

* subcontractor = taşeron
 * inventory = depo
 * idle production = boş üretim

-AGGREGATE PLANNING- → How can we satisfy the demand!



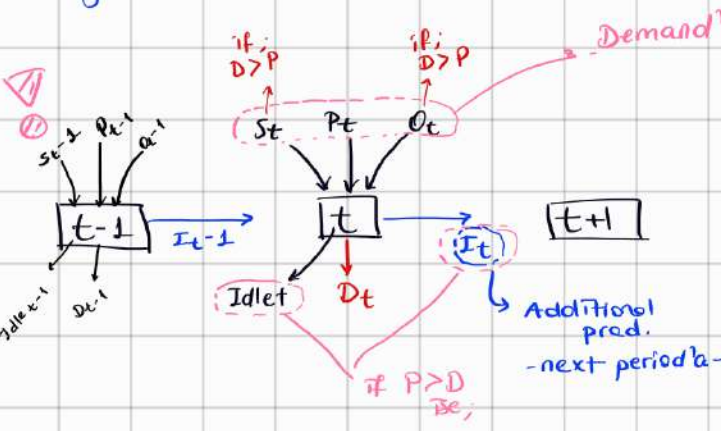
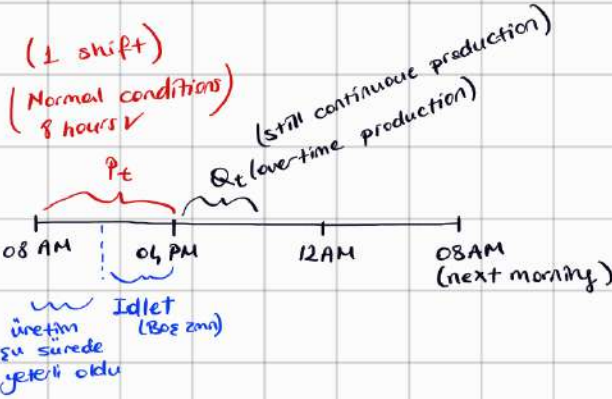
eksik kalan üretimimi tamamla -> tobalırım.

Shortage region; (D > P)

- Subcontractor (St)
- Overtime production (Ot)
- Hiring worker (Ht) (ise alını)
- It-1 kullanılabilir (önceki inventory)

Over production; (P > D)

- Inventory (It) (Depo)
- Idle Production (Idlet) a2 çalıřıp prod. azaltmak
- Firing worker (Ft)



1. Equation

$$I_{t-1} + P_t + S_t + O_t = D_t + I_t + Idlet_t$$

if doesn't enough setinde I → P + S + ...

Mass Balance

2. Equation

$$W_{t-1} + H_t = W_t + F_t$$

(A) Sets t = Periods → (1...T)

(B) Parameters Dt = Demand (Bize hazır verilen bilgiler)

(C) Variables } Pt, It, St, Ot, ... (değişken)
 Wt, Ht, ...

(cost'u min. etmeye çalışıyoruz)

(D) Obj Func. → $Min \sum_{t=1}^T ((P_t \times C_p) + (I_t \times C_I) + (S_t \times C_s)) \dots$

(E) Constraints → ① $I_{t-1} + P_t + S_t + O_t = D_t + I_t + Idlet_t, \forall t \in T$ ③ All variables ≥ 0

→ ② $W_{t-1} + H_t - F_t = W_t, \forall t \in T$ ④ $W_t \times \theta = P_t + O_t - Idlet_t$
 (bir işçinin ürettiği adet vs...) (fix değer)

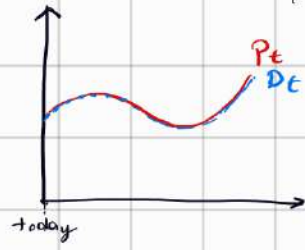
→ Dt değerine bağlı olarak bundan bir pozitif değer alır, diğerleri "0" alır. (cost için)

Chase Strategy

Daha basit işletmeler

P_t is chasing my demand!

Demandi hep karşıyorum



no	F_t
no	S_t
yes	H_t
yes	F_t

$$* I_{t-1} + P_t + S_t + O_t = D_t + Idle_t + I_t$$

o zaman bunlara her bir değer vermeye gerek yok!

$$\rightarrow W_t \times \Theta = P_t + O_t - Idle_t$$

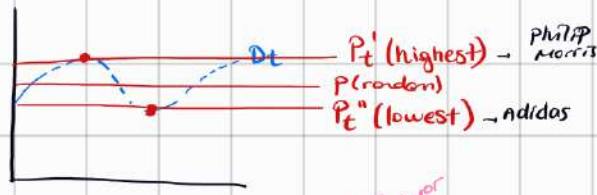
P_t 'ye bağlı \uparrow, \downarrow

$$\rightarrow * W_{t-1} + H_t - F_t = W_t$$

* önceki saptaki herhangi bir değer olabilir
bunlar etkiler! (Duruma göre hiring, duruma göre firing!)

Level Strategy

Fix üretim



$$* I_{t-1} + P_t + S_t + O_t = D_t + Idle_t + I_t$$

P_t ' için P_t sabit ve highest'ta.
 D_t değişir

I_t değişir
duruma göre (üretim fazla/az)

P_t ' için P_t sabit ve min'da.

D_t değişiyor ama P_t ler ya hep fazla ya az.

S_t değişir

P_t'	P_t''
yes I_t	yes S_t
no H_t	no H_t
no F_t	no F_t

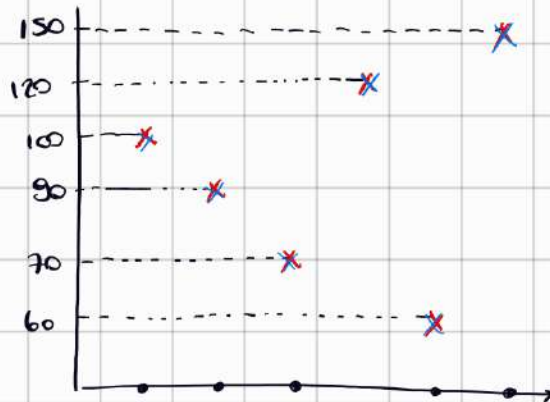
P_t 'ler sabit old. için W_t 'de değişiklik meydana gelmiyor, o yüzden

* I_t ve $Idle_t$ görmezden gelmiyor sadece cost hesaplama kısmında lazım.

Chase Strategy

results of forecasting

Demand
100
90
70
120
60
150



$x \rightarrow$ production
 $x \rightarrow$ demand

demand = production
"same"

$$\Theta = 10 \text{ pc/worker-month}$$

$W_0 = 5$ people
vardı elimde

$$100/\Theta = 100/10 = 10$$

Prod.	I_t	S_t	W_t	H_t	F_t
100	0	0	10	5	-
90	0	0	9	-	1
70	0	0	7	-	2
120	0	0	12	5	-
60	0	0	6	-	6
150	0	0	15	9	-
			59	19	9

5 işçi daha aldım 10 yaptım

1 işçiyi çıkarttım 9 yaptım

$$* W_T \times \Theta = P_t$$

1st period
I need 10 workers

her bir sütun toplar ve kendi unit costlarıyla çarpılır. \Rightarrow Total cost bulunur.

Denklemlerle ihtiyacım olan sayıları buldum

* Bütün sütunları topla ve total cost'a kat!

② Level Strategy

Backordering is allowed → demand: karşılayamadığın miktarlar
 " is not allowed

Prod	I_t	S_t	w_t	h_t	F_t
60	0	40	6	1	-
60	0	30	6	-	-
60	0	10	6	-	-
60	0	60	6	-	-
60	0	-	6	-	-
60	0	90	6	-	-
150	50	0	15	10	-
150	60	0	15	-	-
150	80	0	15	-	-
150	30	0	15	-	-
150	90	0	15	-	-
150	310	0	15	-	-

Demand'in min'i (rows 1-6)
Demand'in max (rows 7-11)
 Cumulative (row 11)

Basta "5" vardı 6 olması için "1" ise alım yaptım.
 I'ye "0" verdim çünkü I ↑ S ↑ olur. İhtisim de artması cost'u artırır.

$$I_0 + 60 + S_1 = 100 + I_1$$

$$I_1 + 60 + S_2 = 90 + I_2$$

$$w_1 \times 10 = P_1$$

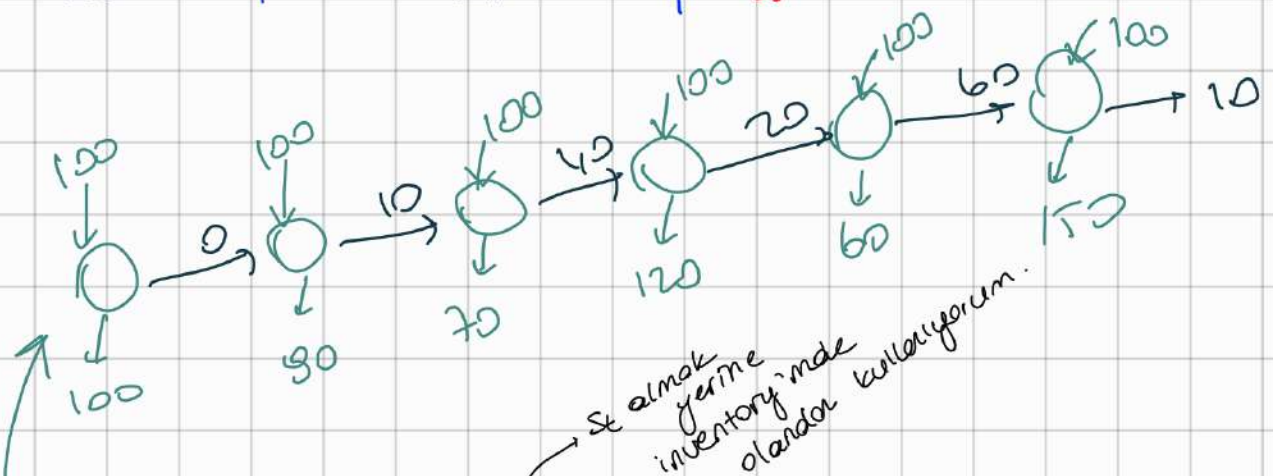
6 60

$$I_0 + 150 + S_1 = 100 + I_1$$

$$w_1 \times 10 = 150$$

15

Demand	Cumulative Demand	Monthly Aver.
100	100	100 (En büyüğü)
90	190	95 (190/2 = 95) (190 = 2 periyodun biribiri)
70	260	87 (En küçüğü)
120	380	95 (380/4)
60	440	88 (440/5) → 5 ay 88'er üretsem az-çok 440'i karşılarım.
150	590	98



③ Cumulative

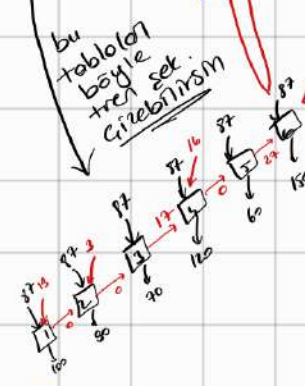
P_t (10\$)	I_t (1\$)	S_t (5\$)	W_t (2000\$)	H_t (1000\$)	F_t (1500\$)
100	-	-	10 (60)	5	-
100	10	-	10	-	-
100	40 (30+10)	-	10	-	-
100	20 (40-20)	-	10	-	-
100	60 (20+40)	-	10	-	-
100	10 (60-50)	-	10	-	-
87	-	13	9	4	-
87	-	3	9	-	-
87	17	-	9	-	-
87	-	16	9	-	-
87	27	-	9	-	-
87	-	86	9	-	-

Alttaki örnekte tren gibi çizdi-girmiş şey aslında bu tablo!

Bu tablonun cost'u
 $= (140 \times 1) + (0 \times 5) + (60 \times 2000) + (5 \times 1000) + (600 \times 10)$

Bu tablonun cost'u
 $(44 \times 1) + (68 \times 5) + (54 \times 2000) + (4 \times 1000) + (522 \times 10)$

⚠️ Bütün I_t, S_t 'leri bulurken en baştaki demand tablosunda yararlıydık.
 $(100-90-70-...)$



4. aşama için elimde $87 + 17 = 104$ adet üretilmiş var. (yukarıdaki cumulative'ye aynı şey aslında)
 $120 \rightarrow$ demand
 $S_t = 120 - 104 = 16$

Ⓛ Bu 4 tablodan min. cost. olanı seçeriz.

Linear Regression

Month	Sales, y (000 units)	Advertising, x (000 \$)	xy	x^2	y^2
1	264	2.5			
2	116	1.3			
3	165	1.4			
4	101	1.0			
5	209	2.0			

Total $\bar{y} =$ $\bar{x} =$

$$a = \bar{y} - b\bar{x}$$

$$b = \frac{\sum xy - n\bar{x}\bar{y}}{\sum x^2 - n\bar{x}^2}$$

→ a ve b'nin formülle hesaplanması

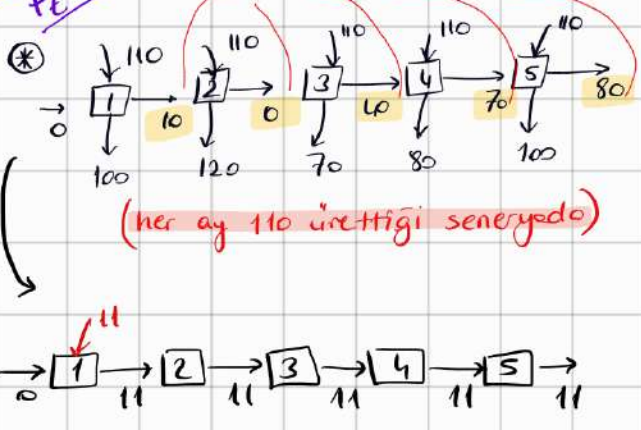
örne

→ Soruyu direk burdan girebilirsiniz!

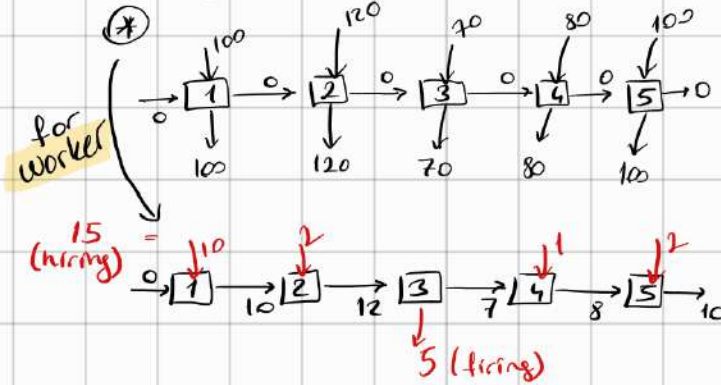
	Demand	Cum. Demand	Monthly
1	100	100	100
2	120	220	110 → $\left(\frac{220}{2} \rightarrow \text{aylık üretirim demanda; koşullarım}$
3	70	290	97 $(290/3)$
4	80	370	93
5	100	470	94

Level P_t'a fix.

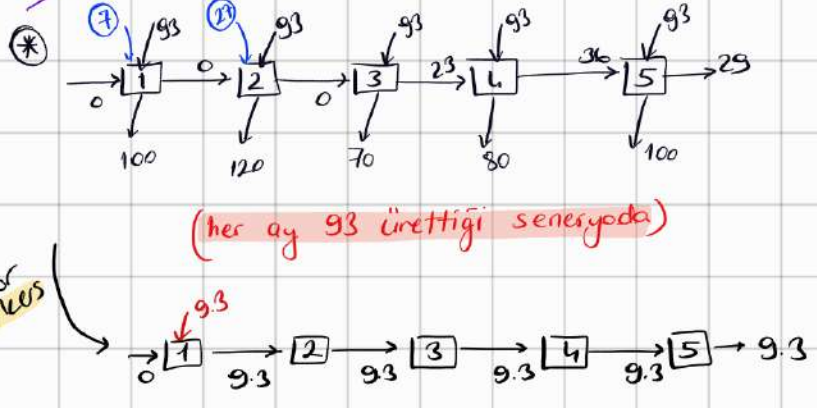
* -toplame inventory cost'la carp mesela



Chase olseydi
you demand = production



P_t'a fix.



Hybrid: "Level" ve "Chase" in karışımı. Hoca bazı kısıtlar vereceği için bazı aylar üretim = demand olacak bazı aylar farklı.

$\Theta = 10$
bir işcinin üretme kapasitesi

Cost Tablosu:

	I _t (2 \$)	S _t (10 \$)	P _t (5 \$)	W _t $\rightarrow 1000 \$$	H _t (500 \$)	F _t (750 \$)
Chase →	0	0	470 × 5	47 × 1000	15 × 500	5 × 750
Level (max) →	$\left(\begin{matrix} 10 + 0 + 40 + \\ 70 + 80 \\ \times \\ 2 \$ \end{matrix} \right)$	0	$110 \times 5 \times 5 = 2750$	$11 \times 5 \times 1000 = 55000$	11 × 500 (bir kez hiring yapıyor)	—
Level (min) →	$\left(\begin{matrix} 0 + 0 + 23 + \\ 36 + 29 \\ \times \\ 2 \$ \end{matrix} \right)$	$(7 + 27) \times 10 = 340$	$93 \times 5 \times 5 = 2325$	$9300 \times 5 = 46500$	9.3 × 500 (bir kez hiring yapıyor)	—

Regression (a, b bulma formülü) :

$$y = a + bx$$

$$b = \frac{S_{xy}}{S_{xx}}$$

$$a = \bar{D} - b(n+1)/2$$

→ Demandlerin hepsinin ortalaması

$$* S_{xy} = \left[n \cdot \sum_{i=1}^n i \cdot D_i - \frac{n \cdot (n+1)}{2} \cdot \sum_{i=1}^n D_i \right]$$

$$* S_{xx} = \left[\frac{n^2 \cdot (n+1) \cdot (2n+1)}{6} - \frac{n^2 \cdot (n+1)^2}{4} \right]$$

We will apply regression analysis to the problem, treated in Examples 2.2 and 2.3, of predicting aircraft engine failures. Recall that the demand for aircraft engines during the last eight quarters was 200, 250, 175, 186, 225, 285, 305, 190. Suppose that we use the first five periods as a baseline in order to estimate our regression parameters. Then

$$\begin{aligned} S_{xy} &= 5[200 + (250)(2) + (175)(3) + (186)(4) + (225)(5)] \\ &\quad - [(5)(6)/2][200 + 250 + 175 + 186 + 225] \\ &= -70, \end{aligned}$$

$$S_{xx} = (25)(6)(11)/6 - (25)(36)/4 = 50.$$

Then

$$\begin{aligned} b &= S_{xy}/S_{xx} = -70/50 = -7/5, \\ a &= 207.2 - (-7/5)(3) = 211.4. \end{aligned}$$

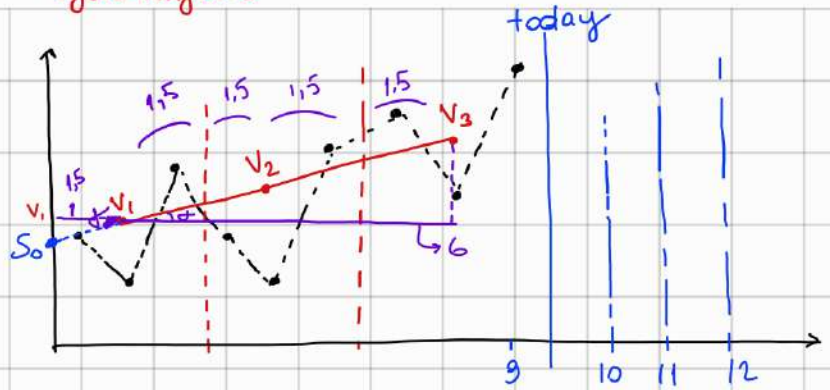
It follows that the regression equation based on five periods of data is

$$\hat{D}_t = 211.4 - (7/5)t. \rightarrow \text{it's the equation}$$

\hat{D}_t is the predicted value of demand at time t . We would use this regression equation to forecast from period 5 to any period beyond period 5. For example, the forecast made in period 5 for period 8 would be obtained by substituting $t = 8$ in the regression equation just given, which would result in the forecast $211.4 - (7/5)(8) = 200.2$.

Winter's Method Exps

Cycle length = 3



Demand	Average
100	100
50	
150	
125	125
75	
175	
200	180
100	
250	

$$G_0 = \frac{V_3 - V_1}{6} = \frac{183 - 100}{6} \approx 14 \text{ (tanax)}$$

$$S_0 \text{ için } \rightarrow \frac{V_1 - S_0}{1,5} = G_0 \approx 14 \rightarrow \text{Bu da ic ters acidor \& cunku (tanax)}$$

$$\boxed{S_0 = 72}$$

Demand	C_i	Final \bar{C}_i
100	$C_1 \rightarrow 100/100 - (\frac{1}{2} - 1) \times 14 = C_1$	$\bar{C}_1 = \frac{C_1 + C_u + C_f}{3}$
50	$C_2 \rightarrow 50/100 - (\frac{1}{2} - 2) \times 14$	
150		
125	$C_4 \rightarrow 125/125 - (\frac{1}{2} - 1) \times 14 = C_4$	$\bar{C}_2 = \dots$
...		$\bar{C}_3 = \dots$

10, 11, 12'nci periyotlar için forecast yapıcaksan 9. periyotta yapıyorum gözlemimi ;

- $F_{9,12} = (S_9 + 3G_9) \cdot \bar{C}_3$
- $F_{9,15} = (S_9 + 6G_9) \cdot \bar{C}_3$
- ...

Exp_s * PC/worker-day = 2 (Bir çalışanın günde üretim kapasitesi)

- Inu → 10 \$
- S → 25 \$
- H → 150 \$
- F → 250 \$

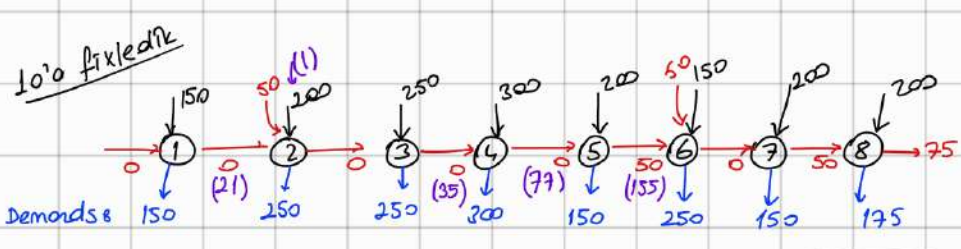
# of working days	Cumulative Demand	Demand	Cum. Demand	Ratio
15	15	150	150	10.0
20	35	250	400	11.4 (400/35)
25	60	250	650	10.8
30	90	300	950	10.6
20	110	150	1100	10.0 (min) (P/day)
15	125	250	1350	10.8
20	145	150	1500	10.3
20	165	175	1675	10.2

Fixed prod. for 10.0 or 11.4
 → günlük ortalam üretim adetleri
 öncelerde 2 periyodu diyorlardı ama burada 35 günü kapsıyor

Prod (10)	Prod (11.4)	Cum. Prod. (10)	Cum. Prod. (11.4)	Worker	H.	Firm
10 × 15 = 150	11.4 × 15 = 171	150	171	150 / # of wor. days / 2 bir işçinin bir günde ürettiği kapasitesi		
10 × 20 = 200	11.4 × 20 = 228	350	399			
10 × 25 = 250	11.4 × 25 = 285	600	684			
300	342			
200	228			
150	171	1650	1881			
200	228			
200	228			

Başta ki demand

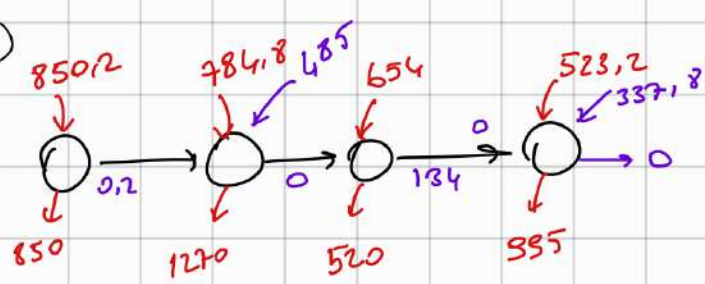
(toplam demand'ler) fazla
1881 > 1675



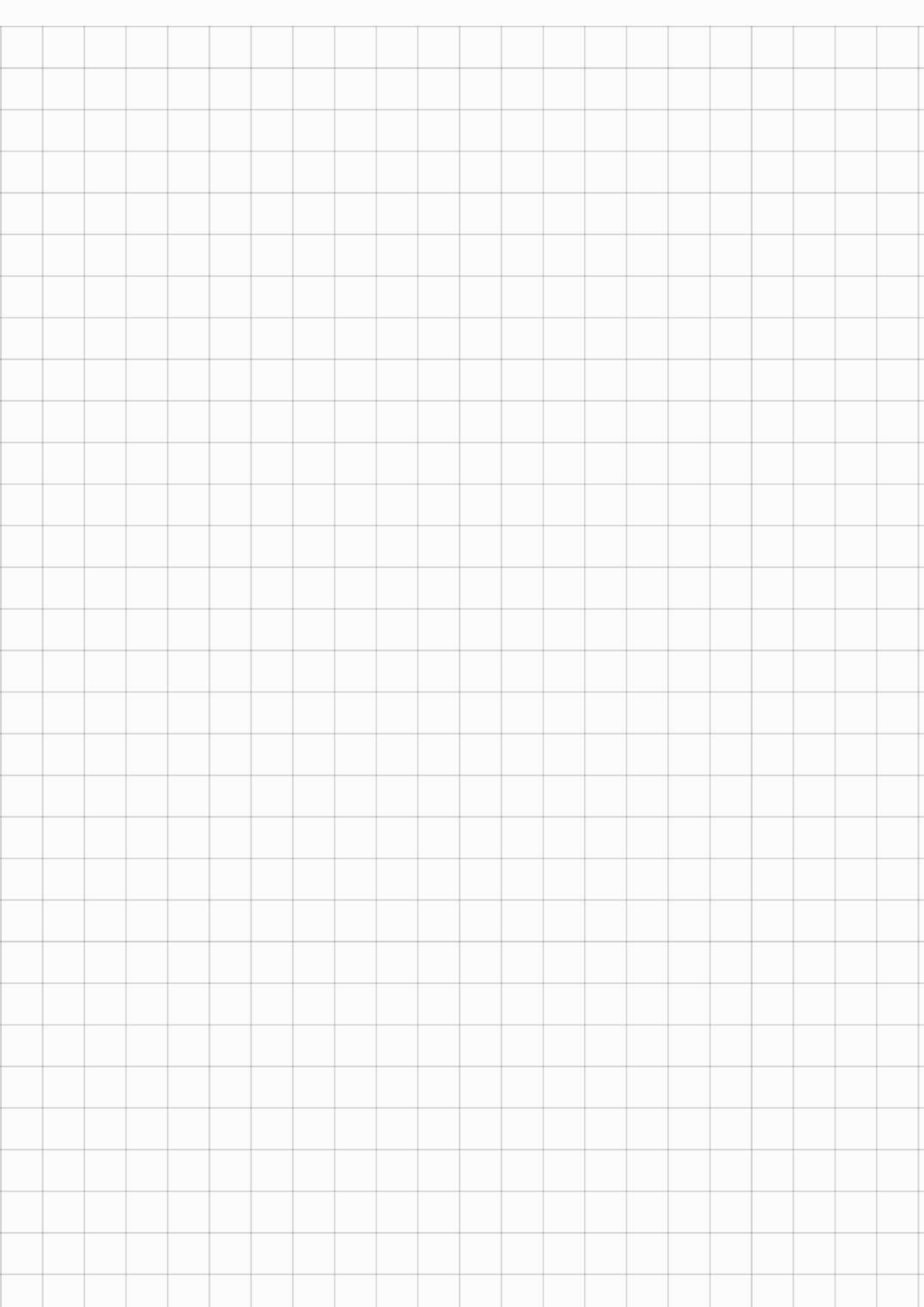
→ 11.4'e fixed olduğumuz olanlar

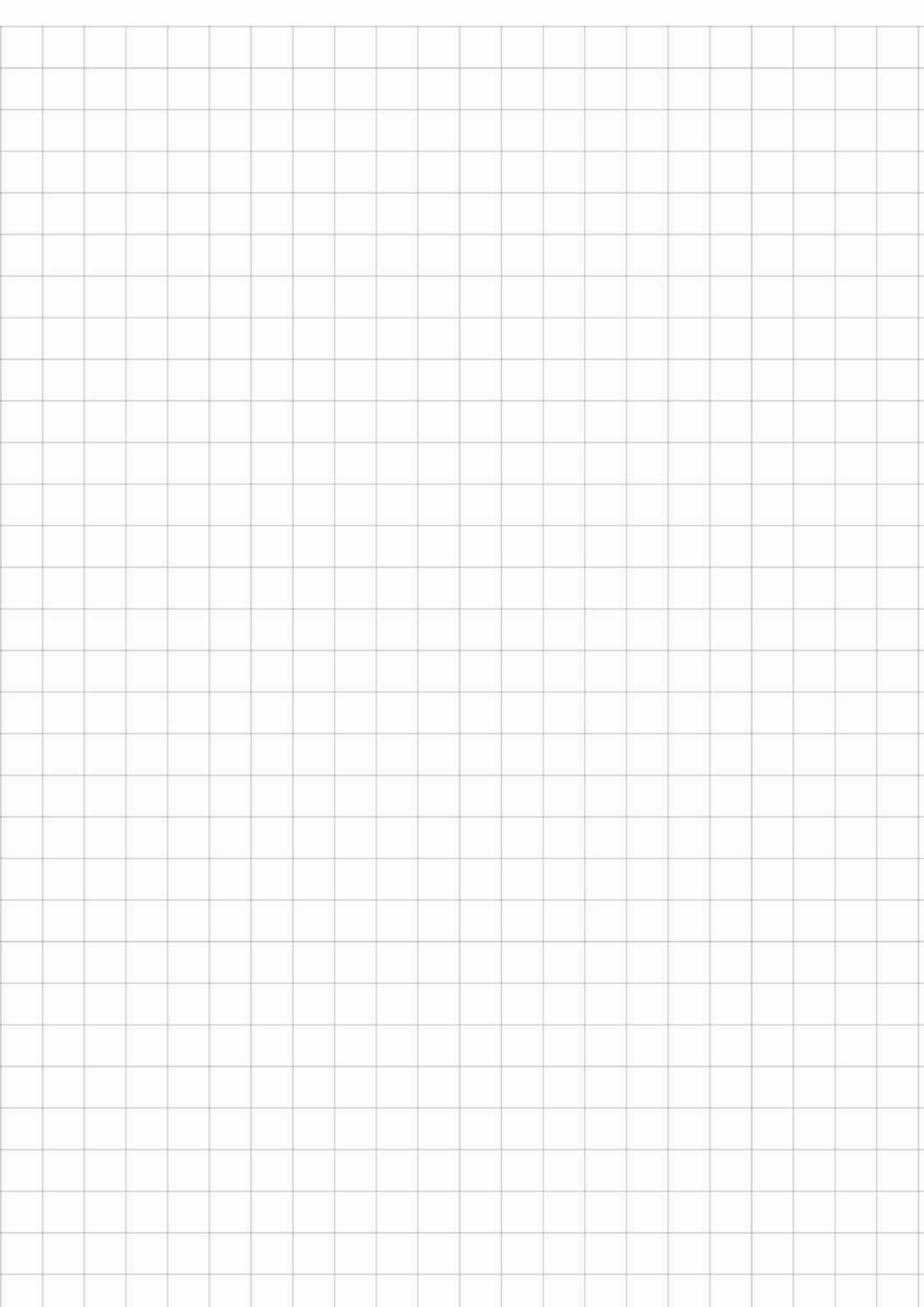
# of work days	Cum	Demand	Cum. Demand	Ratio
26 ✓	26	850k ✓	850k	32.7 → min
24	50	1290k	2120k	42.4 → max
20	70	520k	2640k	37.7
16	86	995k	3635k	42.26

Prod (32.7)
 32.7 × 26 = 850.2
 32.7 × 24 = 784.8
 32.7 × 20 = 654
 32.7 × 16 = 523.2



Unanticipated Consequences = beklenmeyen sonuçlar





(Obj) Min. total inventory cost

production > demand → Inventory

→ Holding cost (h)

→ Setup cost (k) → fix cost

↳ supplier dan bir zey isti yorsan bu direkt fix ödeniyor.

Inv. Management

Demand is known
Demand is unknown

Demand is known

Minimizing invento

① EOQ (Economic Order Quantity)

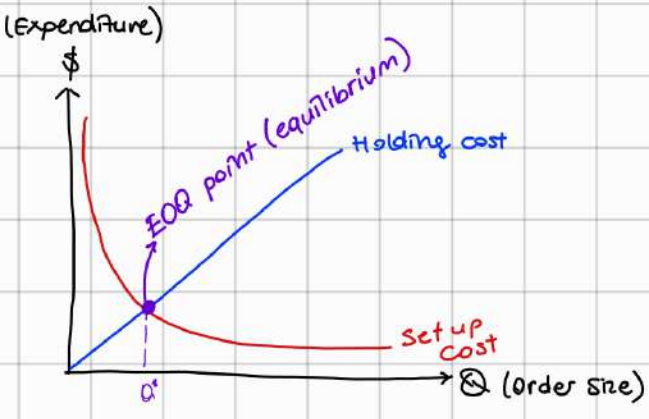
→ this point is also minimizing total cost!

Set up cost için

Demand	Q	#	SC
1000	10	100	100k
	100	10	10k
	1000	1	1k

supplier'ı 100 kere çağırman gerekiyor

(Q = quantity)
10 pieces



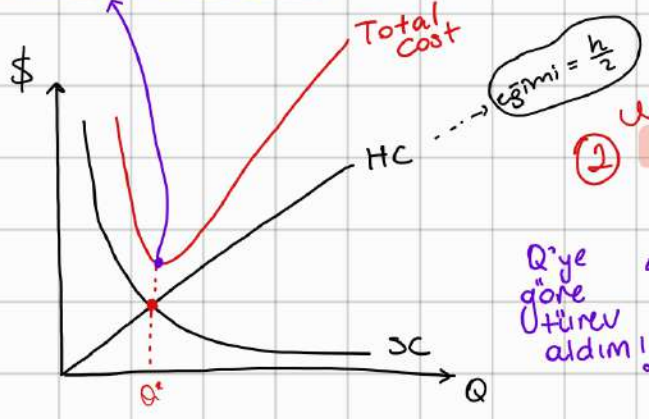
Holding cost = $Q/2 \cdot h$

Setup cost = $(D/Q) \cdot k$ → her call'da "k" kadar ücret ödüyorum
↳ cycle sayısı (num. of call)

way-1 ①

for Equilibrium point
 $Q/2 \cdot h = D/Q \cdot k$
 $Q^* = \sqrt{\frac{2kD}{h}}$

most min cost için türev alınır ve "0" a eşitlenir.



way-2 ②

Total Cost = HC + SC

$\frac{\partial TC}{\partial Q} = (Q/2 \cdot h + D/Q \cdot k) = 0$

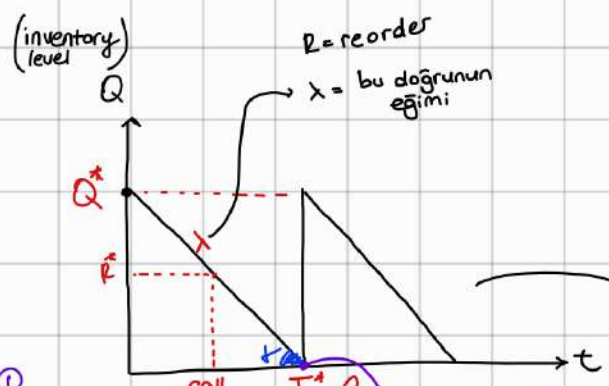
Q'ye göre türev aldım!

$Q^* = (h/2 - D/Q^2 \cdot k) = 0$

$Q^* = \sqrt{\frac{2Dk}{h}}$ EOQ formula

optimal order quantity which minimize total cost!

② Reorder Eklennmiş Hâli



① Bütün demand'ler karşılanana kadar cycle'lar devam eder. (Supplier çağırmağa devam ediyorum çünkü)

② Demand'i biliyorum.

siparişler gelene kadar tüketime devam ediliyor

$D/Q = \text{cycle sayısı}$

① O'lamada supplier'ı arıyor

* Lead time da acıdır bulunabilir. →

* call → next cycle yeni Q* sipariş ediyorum. (supplier'dan)

T* yi bulma yolları

① $\frac{Q^*}{T^*} = \lambda$ consumption rate

② $\frac{Q^*}{T^*} = \frac{R^*}{\text{lead time}}$

③ Quantity Discount Model

Discount model'lerde h-p ilişkisi seklinde verilir.

$k = 100 \$$ (setup) (per order)

$h \cong \%10 \times (p)$ (holding)

$D = 1000$ pc (demand)

Q	P
0-100	100 \$
101-250	90 \$
+250	80 \$

unit price

(adet arttıkça discount oldu)

Q^* (optimal Q)

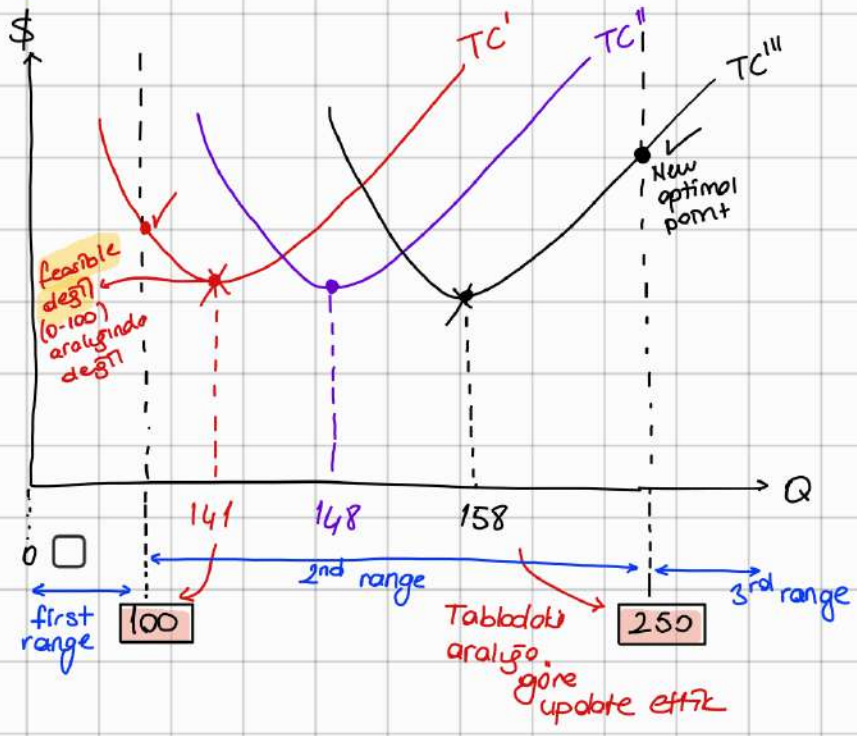
$$Q_1^* = \sqrt{\frac{2 \times 100 \times 1000}{100 \times 0,1}} \cong 141 \rightarrow 100$$

$$Q_2^* = \sqrt{\frac{2 \times 100 \times 1000}{90 \times 0,1}} \cong 149$$

$$Q_3^* = \sqrt{\frac{2 \times 100 \times 1000}{80 \times 0,1}} \cong 158 \rightarrow 250$$

Eğer böyle olsaydı;

$h = 1 \$$ (holding) (per piece)

$$Q^* = \sqrt{\frac{2 \times 100 \times 1000}{1}} \cong 447$$


① Different price'ların different total cost'ları olur.

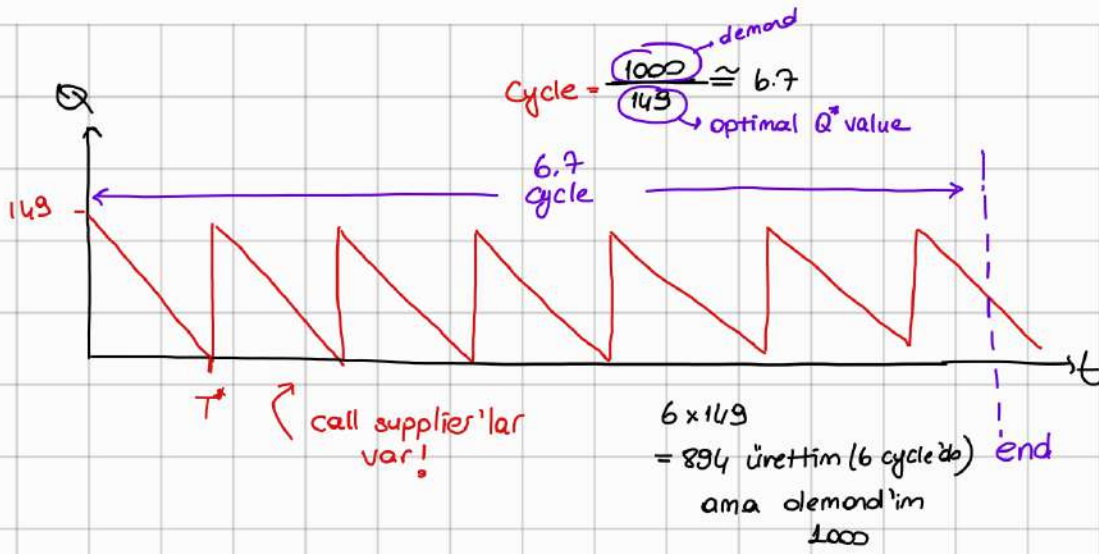
① 1. ve 3. Q^* kendi aralıklarında kalmadığı için update etmem gerekiyor.

$$TC = HC + SC$$

$$= \frac{Q}{2} \times h + \frac{D}{Q} \times k$$

$Q_1 = 100$	$100/2 \times (100 \times 0,1) + \frac{1000}{100} \times 100 = 1500$
$Q_2 = 149$	$149/2 \times (90 \times 0,1) + \frac{1000}{149} \times 100 = 1360$
$Q_3 = 250$	$250/2 \times (80 \times 0,1) + \frac{1000}{250} \times 100 = 1400$

"min" olanı seçeriz!
cost'u (y eksenindeki value'ları) bulduk



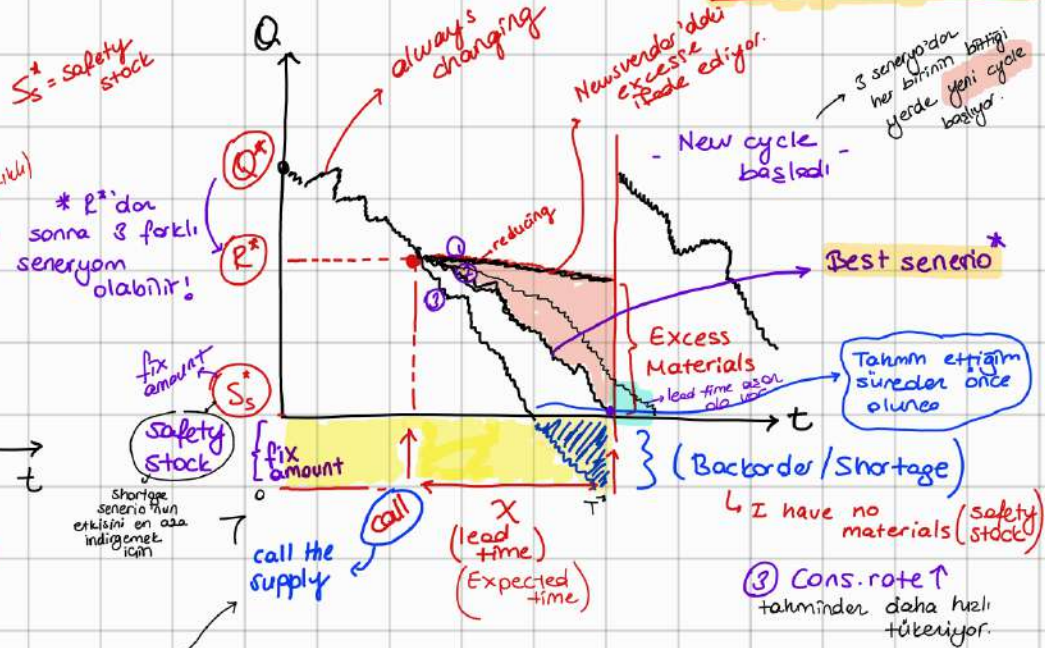
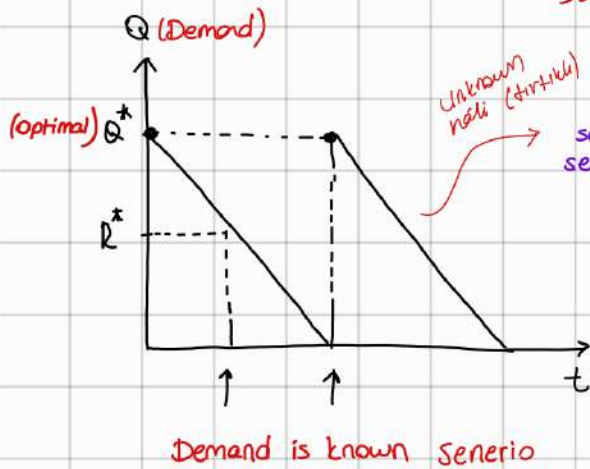
1000'lük demand'i karşılayabilmek için 6.7 cycle gerekiyor

$T^* = \text{cycle length}$

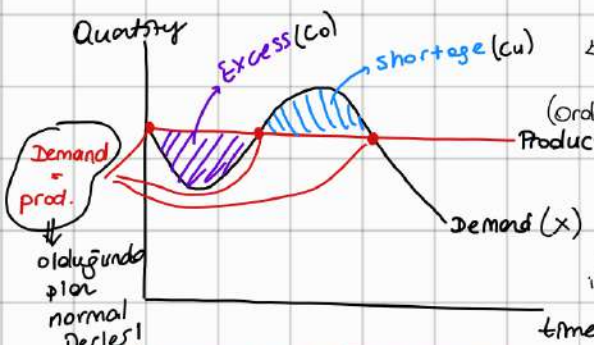
$t \rightarrow$ demand'i karşıladığın süre

$$T^* = t / \text{cycle sayısı}$$

Demand is Unknown



1) Newsvendor Model (Single period)



total cost function

$$\int_0^Q (Q-x) \cdot f(x) \cdot dx \cdot C_o + \int_Q^\infty (x-Q) \cdot f(x) \cdot dx \cdot C_u = G(Q)$$

Excess kısmı için (order) Production (Q)

Shortage kısmı için

Excess kısmı için unit cost (overage cost)

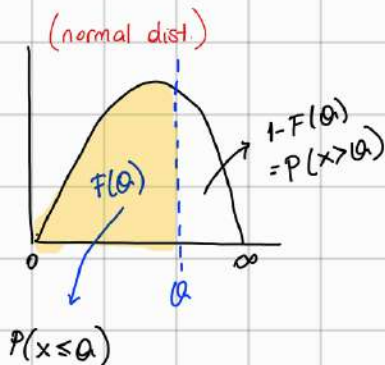
Shortage kısmı için unit cost (underage cost)

shortage kısmı için

burası için = 0'a eşitler

burası için = 0'a eşitler

Amaç = Yukarıdaki area'ları bulmak



* Q'ye göre türev al!

$$C_o \left(\frac{d}{dQ} \int_0^Q (Q-x) \cdot f(x) \cdot dx \right) - C_u \left(\frac{d}{dQ} \int_Q^\infty (x-Q) \cdot f(x) \cdot dx \right) = 0$$

$$C_o \cdot F(Q) - C_u \cdot (1-F(Q)) = 0$$

$$F(Q^*) = \frac{C_u}{C_u + C_o}$$

Demand unknown senaryoda Q* bulabiliriz burdan probability

cdf

$F(Q) = P(x \leq Q)$

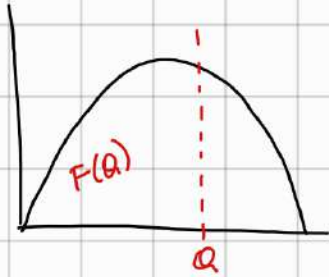
$f(x) \rightarrow$ prob density func.

$C_u, C_o \rightarrow$ unit costlar

t-Dist da önemli

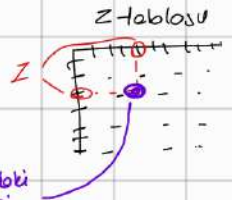
⇒ Normal Distribution

* if my demand is Normally distributed



$$F(Q) = P(x \leq Q) \Rightarrow P\left(\frac{x - \mu}{\sigma} \leq \frac{Q - \mu}{\sigma}\right)$$

Z-func. cinsinden



$$F(Q) = \frac{C_u}{C_u + C_o} \rightarrow \frac{0.4}{0.4 + 0.1} = 0.8$$

F(Q) bana grafiğin altındaki alan değerini veriyor.

$$z = \frac{Q - \mu}{\sigma} = 1.28 \rightarrow Q^* = \sigma \cdot (z) + \mu$$

Q* = optimal Q value? (Normal ise)

$C_u = 4 \text{ \$/pc}$

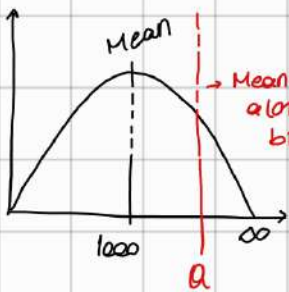
$C_o = 3 \text{ \$/pc}$

$$F(Q) = \frac{4}{4+3} = \frac{4}{7} = 0.6$$

z tablosunda olasılık değeri "0.6" olan z value'sunu bulduk

$z = 0.25$

$X \sim N(1000, 2500)$ x_i is normally distributed

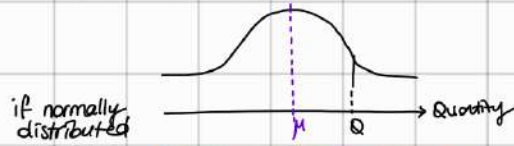


Mean'in solunun alanı 0,5 ama biz $F(Q) = 0,6$ bulduk. O zaman mean'in sağında kalmış demek ki Q.

$$P(x \leq Q) \Rightarrow P\left(\frac{x - \mu}{\sigma} \leq \frac{Q - \mu}{\sigma}\right) = 0.25$$

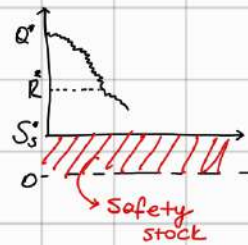
$z = 0.25 \rightarrow Q^* = (0.25) \times 50 + 1000 = 1012.5 \text{ pc}$

Probabilistic Demand

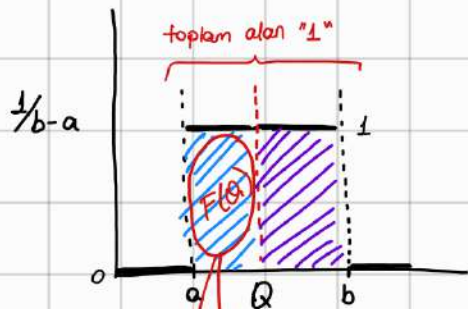


if normally distributed

$Q - \text{Mean} = \text{Safety Stock}$



⇒ Uniform Distribution (if demand is uniform distributed)



$(b-a) \times \frac{1}{(b-a)} = 1$

$F(Q) = (Q-a) \frac{1}{(b-a)}$

$F(Q) \times (b-a) + a = Q^*$

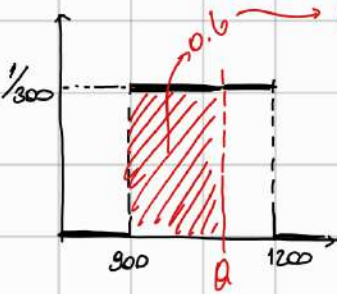
üster 0,3 old biliyoruz

$P(x \leq Q) = F(Q)$

olasılık değerini bilmiş mesela z tablosunda '0.3' ya geçersin.

$0.6 = (Q^* - a) \times \frac{1}{b-a} \rightarrow a - Q^*$ arası alan yoptuk altında

ÖR: $x \sim U(900, 1200)$
Optimal Q?



ya da $F(Q) = \frac{C_u}{C_u + C_o}$ → burdan da bulabilirsin $F(Q)$ 'yu!

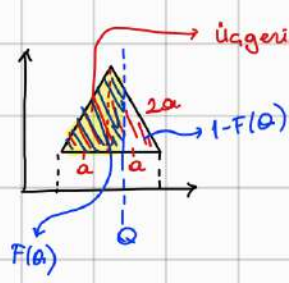
dikdörtgende alan hesaplaması yaptık

$$0,6 = (Q - 900) \times \frac{1}{300}$$

$$180 = Q - 900$$

$$Q^* = 1080 \text{ pc}$$

⇒ IE Distribution



✓ $F(Q)$ 'yu biliyoruz. Q 'yu da bulabiliriz.

ÖR

$\mu = 5000, \sigma = 2000$

- INFORMS (The Institute for Operations Research and Management Science) will hold its annual meeting in Washington D.C. in 2008. Six months before the meeting begins, INFORMS must decide how many rooms should be reserved at the conference hotel.
 - At this time, rooms can be reserved at a cost of \$50 per room.
 - It is estimated that the demand for rooms is normally distributed with mean 5000 and standard deviation 2000.
 - If the number of rooms required exceeds the number of rooms reserved, extra rooms will have to be found at neighboring hotels at a cost of \$80 per room.
 - The inconvenience of staying at another hotel is estimated at \$10.
- How many rooms should be reserved to minimize the expected cost?

total cost at this case

$$(x < Q) = 50Q$$

$$(x > Q) = 50Q + (x - Q)80 + (x - Q)10$$

addition rooms

$$= 90x - 40Q$$

C_u

$$F(Q) = \frac{C_u}{C_u + C_o} = \frac{40}{90} = \frac{4}{9} \approx 0.44$$

$Z = -0.14$

underage - overage
"2 senaryo"

($X = \#$ of participants
 $Q = \#$ of the room that I reserved)

$$P(x \leq Q) = P\left(\frac{x - \mu}{\sigma} \leq \frac{Q^* - \mu}{\sigma}\right)$$

$$Q^* = \sigma Z + \mu$$

$$= 2000(-0.14) + 5000$$

$$Q^* = 4720$$

ÖR

Mrs. Kandell has been in the Christmas tree business for years. She keeps track of sales volume each year and has made a table of the demand for the Christmas trees and its probability (frequency histogram).

Demand, D	Probability f(D)
22	0.05
24	0.10
26	0.15
28	0.20
30	0.20
32	0.15
34	0.10
36	0.05

Solution:
 Q - order quantity; Q^* - optimal
 D - demand: random variable with probability density function $f(D)$
 $F(D)$ - cumulative probability function:
 $F(D) = \Pr(\text{demand} \leq D)$
 c_o - cost per unit of positive inventory
 c_u - cost per unit of unsatisfied demand
 Economics marginal analysis:
 underage and underage costs are balanced

optimal Q value?

Deman d	Probability f(D)	Cum Probability F(D)
22	0.05	0.05
24	0.10	0.15
26	0.15	0.30
28	0.20	0.50
30	0.20	0.70
32	0.15	0.85
34	0.10	0.95
36	0.05	1.00

Mrs. Kandell estimates that if she buys more trees than she can sell, it costs about \$40 for the tree and its disposal. If demand is higher than the number of trees she orders, she loses a profit of \$40 per tree.

(Underage - overage cost burden bulunabilir)

$$F(Q^*) = \frac{c_u}{c_u + c_o} = \frac{40}{40 + 40} = 0.50 \rightarrow Q^* = 28$$

Cum. probability

Veriler belirgin ve ayrık "Discrete"

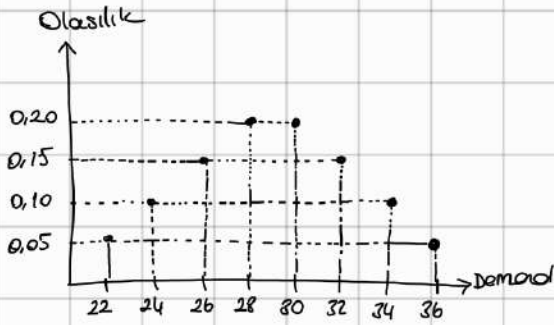
Normal ise → z kulluocam

Uniform ise → uniform process

$D > Q$

$$F(Q^*) = \frac{40}{40+40} = 0,50$$

⚠ Bu grafik continuous değildir,
 ① 22, 24, ... diye gider bir seneryo var

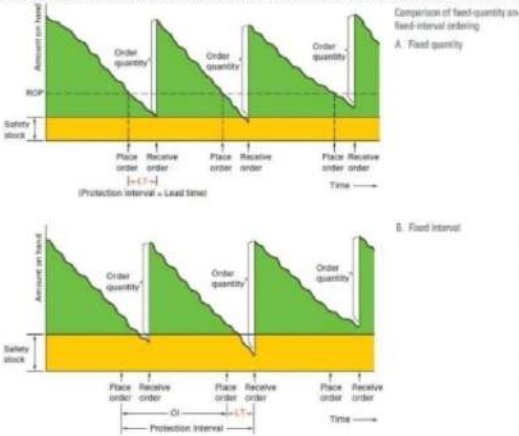


$Q^* = 28$ olur (0,50'yi arıyorum cum.'da o noktaya denk geldi)

⚠ 0,50 olmasaydı cum.'de 0,45-0,60 olsaydı bu arada denk ama optimal Q için 0,60'ın karşılığına yolladık. (büyüğe yuvarlanır)

QR

If both the demand rate and lead time are constant, the fixed-interval model and the fixed-quantity model function identically.



$$\begin{aligned} \text{Amount to order} &= \text{Expected demand during protection interval} + \text{Safety stock} - \text{Amount on hand at reorder time} \\ &= \bar{d}(OI + LT) + z\sigma\sqrt{OI + LT} - A \end{aligned}$$

OI: time interval between orders

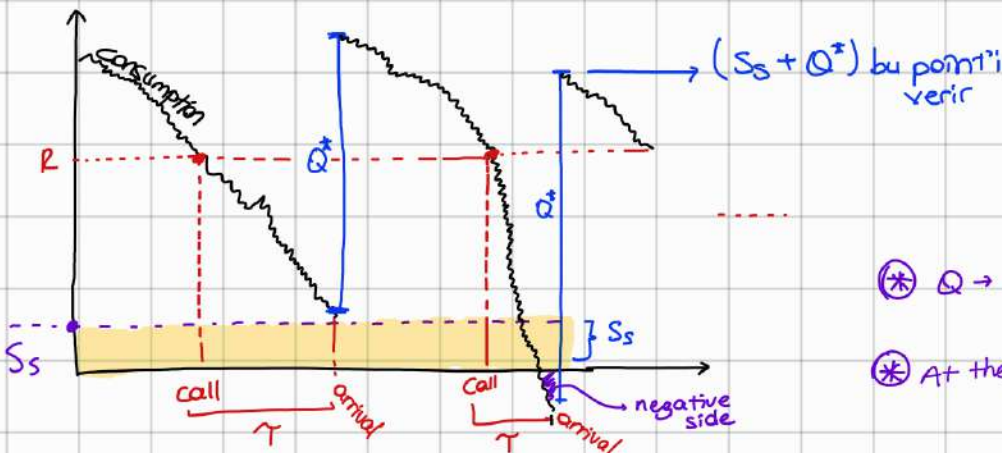
two scenarios → QR $Ex \leq Ss$ } model

① Q-R model
 Cont. the system

* (Inventory → periyodik kontrol edilir (Her Cuma mesela))

we are searching these

② Q-R Model (Continuous System) → Continuously checking my system.

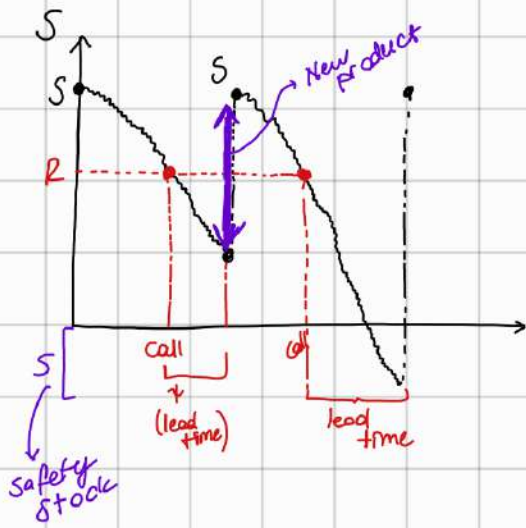


⚠ we are always checking our inventory R'ye geldiği an supplier arıyoruz.

* $Q \rightarrow$ order volume is fix! → # of pieces

* At the end of the previous lead time I'm getting this Q unit. (fix)

S-s Model (periodic system)



S = Max inventory level

s = Safety stock

Inventory her zaman değil bazı
 @ spesifik zamanlarda kontrol ediliyor.

Eğer kontrol ettiğin periyotta R'in altındaysan sipariş veriyorsun. Eğer R'in üstündeyse sipariş vermene gerek yok!

$$\text{New product} = |\text{Current position} - S \text{ value}|$$

At Q-R Model; we want to find both optimal Q, R values!

Cost Minimization

Expected Cost Function:

$$G(Q, R) = h \left(\frac{Q}{2} + R - \lambda \tau \right) + \frac{K \lambda}{Q} + \frac{p \lambda n(R)}{Q} + \lambda c$$

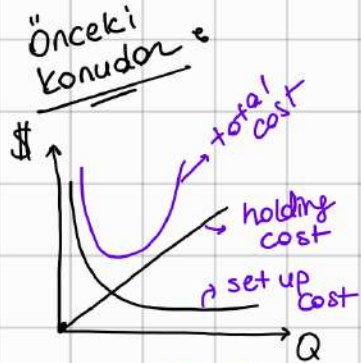
Partial Derivatives:

(1) $\frac{\partial G}{\partial Q} = \frac{h}{2} - \frac{K \lambda}{Q^2} - \frac{p \lambda n(R)}{Q^2} = 0 \Rightarrow Q = \sqrt{\frac{2 \lambda [K + p n(R)]}{h}}$

(2) $\frac{\partial G}{\partial R} = h + \frac{p \lambda}{Q} n'(R)$

This is the first equation we will use to determine optimal values Q and R

Annotations: holding cost, set-up cost, shortage cost, unit holding cost, safety stock, unit set-up cost, demand aslında, # of cycles, penalty cost, türev alınması için bu önemli cost'ün.



önce Q'ya göre türev al!
 sonra R'a göre türev al!

$n(R)$ = Expected # of pieces goes to the shortage stage
 ↳ (zor ama integralle bulunabilir) alar

λ = consumption rate = expected demand (given)

τ = lead time

λ/Q = # of calls (cycles)

p = penalty cost

Setup Cost = $\frac{D}{Q} \cdot K$
 ↳ Supplier kaç kez çağırılıyor (# of cycles)
 ↳ Çağırılma başına ücret

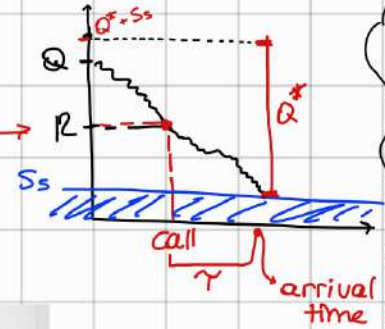
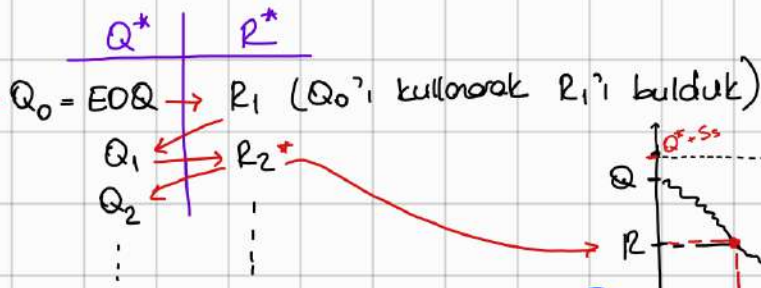
Holding Cost = $h \times \frac{Q}{2}$
 ↳ unit başına Ortalama inventory level

Q = $\sqrt{\frac{2 \lambda [K + p n(R)]}{h}}$ → bunu bulabilmek için R'a ihtiyacımız var!

R = $h + \frac{p \lambda}{Q} n'(R)$ → bunu bulabilmek için Q'ya ihtiyacımız var!



Bu ilk adımı
EOQ formülüyle
bul!



Mesela
P=100
olsun
Ss=30
* Supplier arandıktan sonra (T) to order tüketim olması bekleniyor.

Partial Derivatives:

$$(2) \frac{\partial G}{\partial R} = h + \frac{p\lambda}{Q} n'(R)$$

Note : $n(R) = \int_R^{\infty} (x - R) f(x) dx$ *Demand*

$$n'(R) = -(1 - F(R))$$

Shortage region'daki # of pieces

$$1 - F(R) = \frac{Qh}{p\lambda}$$

This is the second equation we will use to determine optimal values Q and R

Uniform Dist

Example

- A company purchases air filters at a rate of 800 per year
- \$10 to place an order (ses up)
- Unit cost is \$25 per filter
- Inventory carry cost is \$2/unit per year
- Shortage cost is \$5
- Lead time is 2 weeks
- Assume demand during lead time follows a uniform distribution from 0 to 200
- Find (Q,R)

h = holding cost, k = Set up cost, P = penalty cost (shortage)


$$\begin{aligned} D &= 800 \text{ pc/h} & \gamma &= 2 \text{ weeks} \\ k &= 10 \$ & x &\sim u(0,200) \text{ (uniformly dist.)} \\ c &= 25 \$/\text{pc} \\ h &= 2 \$/\text{pc} \\ p &= 5 \$/\text{pc} \end{aligned}$$

Finding Q and R, iteratively

1. Compute $Q = \text{EOQ}$.
2. Substitute Q in to Equation (2) and compute R.
$$1 - F(R) = \frac{Qh}{p\lambda}$$
3. Use R to compute n(R) in Equation (1).
$$n(R) = \int_R^{\infty} (x - R) f(x) dx$$
4. Solve for Q in Equation (1).
$$Q = \sqrt{\frac{2\lambda[K + pn(R)]}{h}}$$
5. Go back to Step 2, continue until convergence.

- Iteration Step'leri Bunlar-

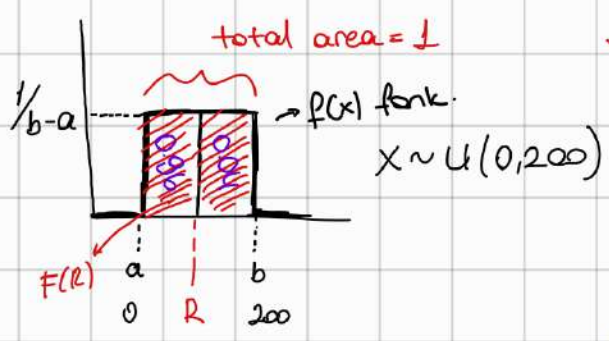
⇒ Bu step'ler izlenerek Q ve R bulunacak!



$$Q_0 = \sqrt{\frac{2 \cdot k \cdot D}{h}} = 89.44 \text{ (EOQ formülasyonu)}$$

$$1 - F(R) = \frac{Q \cdot h}{p \cdot D} = \frac{89.44 \times 2}{5 \times 800} = 0.04 \text{ (Step 2)}$$

$$F(R) = 0.96$$



$$0.96 \times 200 \times h = 192 \text{ (} R_1 \text{) } \rightarrow R \text{ buldüm!}$$

2. iteration'da yeni bir "R" bulunacak

$$Q_1 = \sqrt{\frac{2 \times 800 \times (10 + 5 \times n(R))}{2}}$$

Asagıda bulduğum 0.198'i yaz Q_1 bul! $\rightarrow Q_1 = 93.76$

expected num. of pieces goes to shortage (Q bul! \rightarrow step 4 uygulayarak)

$$n(R) = \int_{R=192}^{\infty} (x-R) \cdot \frac{1}{b-a} dx \quad U(0, 200)$$

$$= \int_{192}^{200} (x-192) \cdot \frac{1}{200} \cdot dx = \frac{1}{200} \left(\frac{x^2}{2} - 192x \right) \Big|_{x=192}^{x=200} = \frac{1}{200} \left(\frac{200^2}{2} - 200 \cdot 192 - \frac{192^2}{2} + 192^2 \right)$$

$$= 100 + \frac{192^2}{400} - 192 \rightarrow n(R) \text{ func.}$$

* $n(R)$ değerini bul!

$n(R) = 0.198$
 Bunu step 4'te denklemden yerine koyduğumda $Q_1 = 93.76$ çıktı

- 1) $n(R) = \frac{R^2}{400} - R + 100$
- 2) Yeni $n(R)$ value bul
- 3) $Q_1 = \sqrt{8000 + 4000 n(R)}$
- 4) $1 - F(R) = \frac{Q}{2000}$

$$n(R_0) = \frac{(192)^2}{400} - 192 + 100 = .198$$

$$Q_1 = \sqrt{8000 + 4000 (.198)} = 93.76$$

$$1 - F(R_1) = \frac{94}{2000} = .05$$

$$R_1 = (.95)(200) = 190$$

yeni buld. "R"

S_s level (üst sınır)

$Q_1 = 93.76$ 'yı kullanarak R_2 'a geçme process'ine devam et!

$$S_s = R - \lambda T$$

Demand'in lead time'a göre revize edilmiş hali

sonruda vereceği expected demand

→ Iteration 3 8

$$n(R_1) = \frac{190^2}{400} - 190 + 100 = .2197$$

$$Q_2 = \sqrt{8000 + 4000 (.2197)} = 94.228$$

$$(1 - F(R_2)) = \frac{94}{2000} = .05$$

$$R_2 = 190$$

Q₂ için
Q₁ için

$$n(R) = \frac{R^2}{400} - R + 100$$

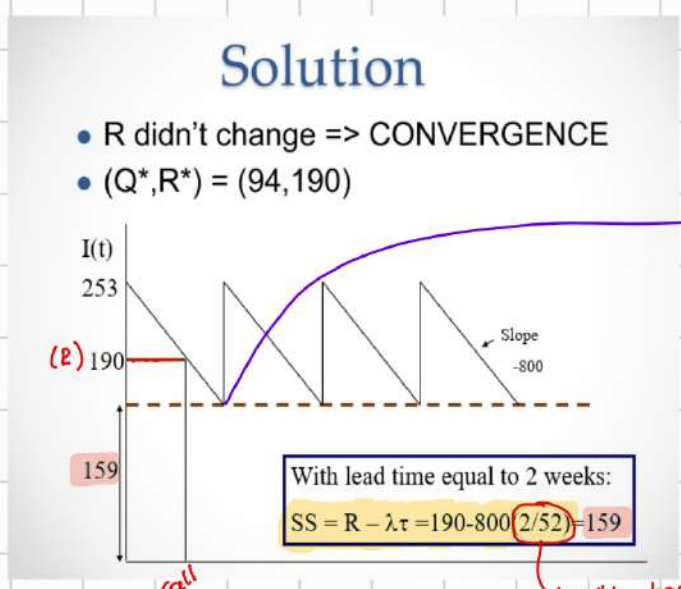
$$Q_1 = \sqrt{8000 + 4000 n(R)}$$

$$1 - F(R) = \frac{Q}{2000}$$

▽ R'lar eşit
⊙ çıktığında
iteration'lara
devam etme
Çünkü bunun Q'ları
da eşit çıkacak

Bi önceki iteration'da da
190'dı. 190 = 190 ✓
⇒
Stop!

Solution :
Q = 94,228 R = 190



→ safety stoğa karşılığı an siparişler geldi "Q* kadar" (94,...)

→ yıllık baz aldığımız için mi?

Örnek slayt 80

Example

- Demand is Normally distributed with mean of 40 per week and a weekly variance of 8
- The ordering cost is \$50
- Lead time is two weeks
- Shortages cost an estimated \$5 per unit short to expedite orders to appease customers
- The holding cost is \$0.0225 per week
- Find (Q,R)

→ yine EOQ ile başka process'e

Demand → $N(40, 2\sqrt{2})$ per week

* Lead time is two weeks. During the lead time;
Mean demand = $2 \cdot (40) = 80$
Variance is = $2 \cdot (2\sqrt{2})^2 = 16$

Ⓜ Soru per week cinsinden old. için her şey aylığa çevirilir. Eğer demeseydi "annual" a çevirirdik.

Annual demand gerekseydi = $D = 40 \times (52 \text{ week})$

Normal Dist.

aylık ortalama demand

\checkmark $\bar{Q} = X \sim N(28, 8)$ → The distribution of monthly demand is normally distributed with mean and standard deviation.

Q^*, R^* ?

formüldeki demand "yıllık" cinsten

$\checkmark T = 14$ week (3.5 ay)

$h = 0.30$ annual rate of interest diyor → $6\$ \times 0.3 = 1.8\$$

$$\textcircled{1} EOQ = \sqrt{\frac{2 \cdot k \cdot D}{h}}$$

initial → $Q_0 = \sqrt{\frac{2 \cdot 15 \cdot (12 \cdot 28)}{1.8}} \cong 75$ pc

$\checkmark k = 15\$$

$\checkmark p = 10\$$ (unsatisfied demand cost)

$c = 6\$$ (unit cost)

$\textcircled{2} R$ bul!

$$1 - F(R) = \frac{h \cdot Q}{p \cdot D} = \frac{1.8 \cdot 75}{10 \cdot (12 \cdot 28)}$$

$$F(R) = 0.96$$

$$P(x \leq R) = P\left(\frac{x - \mu}{\sigma} \leq \frac{R - \mu}{\sigma}\right) = 0.96$$

28 * 3.5 = 98
1.75 (z-tablosu)
15 (8 * sqrt(3.5))

↳ $R_1 = 124$

$\textcircled{3} Q_1$ 'i bul!

Bunu bulmam lazım

$$Q_1 = \sqrt{\frac{2 \cdot D \cdot (k + p \cdot n(R))}{h}}$$

$$n(R) = \int_{R=124}^{\infty} (x - R) \cdot f(x) \cdot dx$$

Normal Dist. ise bu integrali kolaylaştırmak için direkt "Lost func." cinsinden yazabiliriz.
↳ Sonra lost table'a bakarız.

$$n(R) = \sigma \times \text{Lost function}\left(\frac{R - \mu}{\sigma}\right) = 0.24 \cdot n(R)$$

(kolaylık olsun diye) tablodaki iç değer 0.03

↳ Burdan R_2 'ye geç.

R_1 ve R_2 aynı mı bak!

⚠️ $\textcircled{1}$ 0 zmn Normal varsa :

→ R_1 'i bulmak için "z Table"

→ Q 'yu bulmak için "Lost Table" kullanılır.

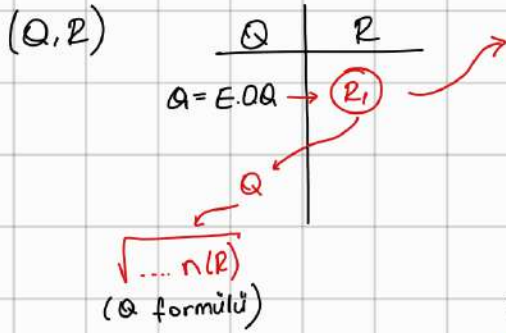
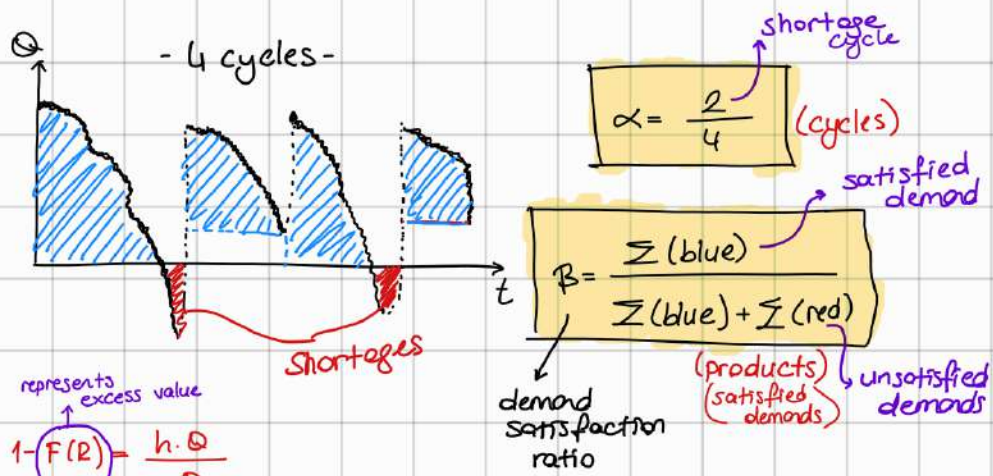
⚠️ Normal ve Uniform'daki tek fark $n(R)$ hesaplaması.

Service Level

↳ Type I (α)

↳ Type II (β)

Consider how many of my cycles in the shortage area and how many of them are in satisfied area



represents excess value
 $1 - F(R) \rightarrow \frac{h \cdot Q}{p \cdot D}$
 $P(x < R)$
 $P(x > R) \rightarrow \text{shortage (1 - satisfied demands)}$
 $1 - \alpha = 1 - F(R)$
 * $n(R) \sim (\beta)$ → related with pieces
 * $F(R) \sim (\alpha)$ → related with whole picture (long-term observation)

Örneğin Stock out % 90 of the order cycles.

$\alpha = 0.9$

where is the satisfaction *

- * $F(R)$ represents no stock-out region.
- * $P(x \leq R) \rightarrow$ for this cycle there is no stock out.

$F(R) = \alpha$

↳ Q, R bulurken $F(R)$ olan formüle yazarsın direkt uğraşmazsın.

Örneğin 90 percent of filling gate or demand satisfaction.

↳ $\beta = 0.90$

$n(R) = 1 - \beta$ → Bunu yapabilirsem lost function kullanmana gerek kalmaz hiç!

↳ Formüllerde $n(R)$ olan yerlere yazarsın direkt.

Agg. Planning Soruları

1) Mr. Meadows Cookie Company makes a variety of chocolate chip cookies in the plant in Albion, Michigan. Based on orders received and forecasts of buying habits, it is estimated that the demand for the next four months is 850, 1,270, 520 and 995, expressed in thousands of cookies. During a 46-day period when there were 120 workers, the company produced 1.7 million cookies.

Assume that the number of workdays over the four months are respectively 26, 24, 20, and 16. There are currently 100 workers employed, and there is no starting inventory of cookies.

- Find a plan that aims zero inventory with hiring and lay offs to meet demand over the next four months?
- Assume that $c_I = 10$ cents per cookie per month, $c_H = \$100$, and $c_F = \$200$. Evaluate the cost of the plan derived in part (a).
- Formulate as a linear program. Be sure to define all variables and include the required constraints.
- Solve for the optimal solution.

a) Let x be the number of cookies made by a worker in one day then
 $46 \cdot 120 \cdot x = 1.7 \cdot 10^6 \Rightarrow x = 308$

W0	100	workers
K	308	per worker/day
hiring cost	100	per worker
firing cost	200	per worker
holding cost	0.1	per cookie per month

Month	Working Days	Demand	Worker Required	Rounded	# hired	# fired	cum. Net demand	monthly prod.	cum. Prod	ending inventory
1	26	850000	106.1438561	107	7		850000	856856	856856	6856
2	24	1270000	171.8073593	172	65		2120000	1271424	2128280	8280
3	20	520000	84.41558442	85		87	2640000	523600	2651880	11880
4	16	995000	201.9074675	202	117		3635000	995456	3647336	12336
				Total units	189	87				39352

b) Total # hires = 7 + 65 + 117 = 189
 Total # fires = 87

Cost of this plan = $(100)(189) + (200)(87) + (0.1)(39,5352) = \$40,235.2$

c) Decision Variables

- H_t : number of workers hired at the beginning of month t
- F_t : " " " fired " " " " " "
- W_t : " " " available at the beginning of month t
- I_t : inventory left over at the end of month t
- P_t : number of cookies produced at month t . $t=1,2,3,4$

Parameters

- c_I : Inventory holding cost for per cookie per month = \$0.10
- c_H : Hiring cost of a worker = \$100
- c_F : Firing " " " " = \$200
- w_0 : working day number at month t
- D_t : demand for cookies at month t .

Model

$$\text{Min } \sum_{t=1}^4 (H_t \cdot c_H + F_t \cdot c_F + I_t \cdot c_I)$$

subject to

$$W_{t-1} + H_t = W_t + F_t \quad \forall t \quad (\text{Worker Balance at month } t)$$

$$308 \cdot W_t = P_t \quad \forall t \quad (\text{Total cookies produced...})$$

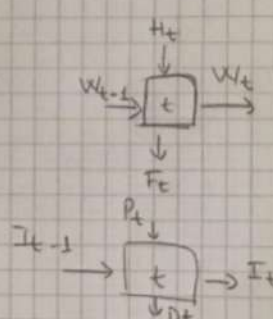
$$P_t + I_{t-1} = D_t + I_t \quad \forall t \quad (\text{Inventory balance equation})$$

$$W_0 = 100 \quad (\text{Number of workers at the beginning})$$

$$I_0 = 0 \quad (\text{No cookies on hand at the beginning})$$

$$W_t, I_t, P_t \geq 0 \quad \forall t \quad (\text{Sign/Type Restrictions})$$

$$H_t, F_t \in \mathbb{Z}^+ \quad (\text{" " " "})$$



d) According to Gams result (you can try using OPL)

Total # hires = 7 + 63 + 100 = 170

Total # fires = 80

Total Inventory = 6856 + 3496 + 47896 + 4216 = 62464

Total Cost = $(100)(170) + (200)(80) + (0.1)(62464) = \$39,246.4$

OR

2) Harold Grey owns a small farm in the Salinas Valley that grows apricots. The apricots are dried on the premises and sold to a number of large supermarket chains. Based on past experience and committed contracts, he estimates that sales over the next five years in thousands of packages will be as follows:

Year	Forecasted Demand (thousands of packages)
1	300
2	120
3	200
4	110
5	135

b) According to Gams result (you can try using OPL)

Total # hires = 7 + 1 = 8

Total # fires = 5 + 1 = 6

Total Inventory = 105000

Total Cost = \$739,200

Assume that each worker stays on the job for at least one year, and that Grey currently has three workers on the payroll. He estimates that he will have 20,000 packages on hand at the end of the current year. Assume that, on the average, each worker is paid \$25,000 per year and is responsible for producing 30,000 packages. Inventory costs have been estimated to be 4 cents per package per year, and (shortages are not allowed) Based on the effort of interviewing and training new workers, Farmer Grey estimates that it costs \$500 for each worker hired. Severance pay amounts to \$1,000 per worker.

- a. Formulate this as a linear program.
- b. Solve the problem and round-off the solution and determine the cost of the resulting plan.

a)

1) Decision Variables

H_t : number of workers hired at the beginning of year t .

F_t : " " " fired " " " " " "

W_t : " " " available " " " " " "

I_t : inventory left over at the end of year t .

P_t : number of packages produced at year t $t=1,2,3,4,5$

Parameters

c_I : inventory holding cost for per cookie per year = \$0.04

c_H : hiring cost of a worker = \$500

c_F : firing cost of a worker = \$1000

D_t : Demand for cookies at year t .

w_p : salary of a worker = \$25,000 per year.

2) Model

$$\text{Min } z = \sum_t (c_H \cdot H_t + c_F \cdot F_t + c_I \cdot I_t + w_p \cdot W_t)$$

subject to

$W_{t-1} + H_t = W_t + F_t + W_t$ (Worker Balance in year t)

$30000 \cdot W_t = P_t \quad \forall t$ (Total production in year t)

$P_t + I_{t-1} = D_t + I_t \quad \forall t$ (Inventory Balance in year t)

$W_0 = 3$ (Beginning worker number)

$I_0 = 20000$ (Beginning inventory)

$W_t, I_t, P_t \geq 0, H_t, F_t \in \mathbb{Z}^+$ (Sign/Type Restrictions)

OL 8

3) The Paris Paint Company is in the process of planning labor force requirements for the next four quarters. The marketing department has provided with the following forecasts of demand for Paris Paint over the next year:

Quarter	Demand Forecast (in thousands of gallons)
1	380
2	630
3	220
4	160

Assume that there are currently 280 employees with the company. Employees are hired for at least one full quarter. Hiring costs amount to \$1,200 per employee and firing costs are \$2,500 per employee. Inventory costs are \$1 per gallon per quarter. It is estimated that one worker produces 1,000 gallons of paint each quarter.

Assume that Paris currently has 80,000 gallons of paint in inventory and would like to end the year with an inventory of at least 20,000 gallons.

- Determine the minimum constant workforce plan for Paris Paint and the cost of the plan. Assume that stock-outs are not allowed.
- If Paris were able to back-order excess demand at a cost of \$2 per gallon per quarter, determine a minimum constant workforce plan that holds less inventory than the plan you found in part (a), but incurs stock-outs in quarter 2. Determine the cost of the new plan.
- Formulate this as a linear program. Assume that stock-outs are not allowed.
- Solve the linear program. Round the variables and determine the cost of the resulting plan.

3) a) Since there are 80,000 gallons of paint at beginning $380 - 80 = 300$ (in thousands) can be taken as net demand for the first quarter. Similarly, 20,000 gallons are needed ascending inventory so demand for quarter 4 can be updated as $160 + 20 = 180$ (in thousands).

Quarter	Unit/Worker (000)	Net Demand (000)	Cum Net Dem. (000)	Min. Work Force
1	1	300	300	300
2	1	630	930	465 (930/2)
3	1	220	1150	384 (1150/3)
4	1	180	1330	333 (1330/4)

Bizim production kabul ettigimiz sayi isci olarak kabul etmiş ve production'i fixedigi icin worker sayisini da fixedmiş.

Hence the min. constant workforce is 465 workers.

The cost of the resulting plan is:

Quarter	Cum Production (000)	Cum Net Demand (000)	Ending Inventory (000)
1	465	300	165
2	930	930	0
3	1395	1150	245
4	1860	1330	530
		Total	940

We must also add back in the 20,000 required to be on hand in the fourth quarter. Hence the total cost of this plan is:

$$(1,200)(465 - 280) + (\$1)(1000)(940 + 20) = \$1,182,000.$$

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This is (1)(1000) since production and demand are expressed in (000) of cans.

b) If we use the minimum number of workers required through period 3 of $1150/3 = 384$, it will satisfy the conditions stated.

Quarter	Cum Prod	Cum Net Dem.	Ending Inv.
1	384	300	84
2	768	930	-162
3	1152	1150	2
4	1536	1330	206

206
84
20
2

312

Total cost = $(1,200)(384 - 280) + (1,000)(312) + (2,000)(162) = \$760,800$.

Excess demand in

Better than policies in parts (a) or (b).

c)

1) Decision Variables

H_t : Number of workers hired at the beginning of quarter t .

F_t : " " " fired " " " " "

W_t : " " " available " " " " "

I_t : inventory left over at the end of quarter t .

P_t : number of gallons produced at quarter t $t=1,2,3,4$

Parameters

$c_p = \$1$ per gallon per quarter.

$c_H = \$1200$

$c_F = \$2500$

D_t : demand of quarter t

Model

Min $Z = \sum_t (c_H * H_t + c_F * F_t + c_I * I_t)$

subject to

$W_{t-1} + H_t = W_t + F_t \quad \forall t$ (Worker balance at quarter t)

$1000 * W_t = P_t \quad \forall t$ (Total production at quarter t)

$P_t + I_{t-1} = D_t + I_t \quad \forall t$ (Inventory balance equation)

$W_0 = 280$ (Number of workers at beginning)

instead of writing $(I_0$ and I_5 update D_1 and D_4 as

$D_1 = 300000$ and $D_4 = 180000$

$W_t, I_t, P_t \geq 0$ $H_t, F_t \in \mathbb{Z}^+$ $\forall t$ (Sign/Type Restrictions)

Quarter	Demand	Previous quarter's output	1425 units
1	1500	Beginning Inventory	100 units
2	1800	Backordering Cost	\$120 per unit
3	1600	Inventory Holding Cost	\$10 per quarter/unit
4	1200	Hiring Workers	\$50 per unit
		Laying Off Workers	\$90 per unit
		Production Cost	\$20 per unit

the following production plans is better:

- Plan A—chase demand by hiring and layoffs
 - Plan B—level strategy and backordering
 - Plan C—level strategy and subcontracting (subcontracting cost is \$60 per unit)
- calculate the total cost of each production plan.

- Cumulative yapmanis -
 4) a) Chase Strategy by hiring and layoffs:

Since beginning inventory is 100, demand for first quarter can be taken as $1500 - 100 = 1400$.

Quarter	Demand	Production	Units Increase	Units Decrease
1	1400	1400	0	25
2	1800	1800	400	0
3	1600	1600	0	200
4	1200	1200	0	400
Total Units		6000	400	625

Total Cost = Production Cost + Increasing Cost + Decreasing Cost

$$\text{Total Cost} = 6000 \cdot 20 + 400 \cdot 50 + 625 \cdot 90 = \$196,250$$

b) Level strategy and backordering

$6000/4 = 1500$ min. production to satisfy total demand during four quarter.

Quarter	Demand	Production	Inventory	Backorder	Units Increase	Units Decrease
1	1400	1500	100	0	75	0
2	1800	1500	0	200	0	0
3	1600	1500	0	100	0	0
4	1200	1500	0	0	0	0
Total Units	6000	6000	100	300	75	0

Total Cost = Production Cost + Inventory Cost + Backorder Cost + Increasing Cost

$$\text{Total Cost} = 6000 \cdot 20 + 100 \cdot 10 + 300 \cdot 120 + 75 \cdot 50 = \$160,750$$

c) Level strategy and subcontracting (subcontracting cost is \$60 per unit)

Quarter	Demand	Production	Inventory	Subcontracting	Units Increase	Units Decrease
1	1400	1200	0	200	0	225
2	1800	1200	0	600	0	0
3	1600	1200	0	400	0	0
4	1200	1200	0	0	0	0
Total Units		4800	0	1200	0	225

Total Cost = Production Cost + Subcontracting Cost + Decreasing Cost

$$\text{Total Cost} = 4800 \cdot 20 + 1200 \cdot 60 + 225 \cdot 90 = \$188,250$$

Based on cost of all the plans, Plan B is better.

5) XYZ Company has the following aggregate demand requirements for the upcoming four quarters.

Quarter	Demand
Quarter 1	1750
Quarter 2	2050
Quarter 3	2750
Quarter 4	1450

Costs/Other Data

- Previous quarter's output = 1,300 cases
- Beginning inventory = 0 cases
- Stockout cost = \$150 per case
- Inventory holding cost = \$40 per case at end of quarter
- Hiring employees = \$40 per case
- Terminating employees = \$80 per case
- Subcontracting cost = \$60 per case
- Unit cost on regular time = \$30 per case
- Overtime cost = \$15 extra per case
- Capacity on regular time = 1,800 cases per quarter

Develop an aggregate production plan using:

- Chase Demand strategy
- Level (constant workforce) strategy and backordering. Calculate the total cost of each production plan.

5) a) Chase strategy:

Previous quarter's output is 1300 and first quarter's production is 1750, so $1750 - 1300 = 450$ will be the units increase in production in first quarter.

*ptelestizlik durumu var (sub, backorder, overtime...)
hazırım cost'u verdimişe onu düşün!*

Quarter	Demand	Capacity	Regular Production	Overtime Production	Units Increase	Units Decrease
1	1750	1800	1750	0	450	0
2	2050	1800	1800	250	50	0
3	2750	1800	1800	950	0	0
4	1450	1800	1450	0	0	350
Total Units			6800	1200	500	350

Total Cost = Regular Time Production Cost + Overtime Production Cost + Increasing Cost + Decreasing Cost

Total Cost = $6800 \cdot 30 + 1200 \cdot 15 + 500 \cdot 40 + 350 \cdot 80 = \$270,000$

b) Level (constant workforce) strategy and backordering:

Previous quarter's output is 1300 and first quarter's output is 1800, so $1800 - 1300 = 500$ will be the units increase in production in first quarter.

Backorder kabul etmemi söylemişlerdir

Quarter	Demand	Capacity	Regular Production	Backorder	Inventory	Units Increase	Units Decrease
1	1750	1800	1800	0	50	500	0
2	2050	1800	1800	200	0	0	0
3	2750	1800	1800	950	0	0	0
4	1450	1800	1800	0	350	0	0
Total Units	8000		7200	1150	400	500	0

$8000/4 = 2000$ min production to satisfy total demand during four quarter.

Since regular production capacity = 1800 < 2000 and backorder must be used in this strategy regular production will be taken as 1800 and backorder will take place when needed.

Total Cost = Regular Time Production Cost + Backorder Cost + Inventory Holding Cost + Increasing Cost

Total Cost = $7200 \cdot 30 + 1150 \cdot 150 + 400 \cdot 40 + 500 \cdot 40 = \$424,500$

